## THESIS FINAL REPORT

### Shaare Tefila Synagogue Olney, Montgomery County, Maryland Spring 2008



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Wednesday, April 9<sup>th</sup> 2008

# Shaare Tefila Congregation Olney, Montgomery County, Maryland

#### **PROJECT TEAM**

Owner– Shaare Tefila Congregation Architect– Walton Madden Cooper Robinson Poness, Inc Structural Engineer– The Watkins Partnership Civil Engineer– A. Morton Thomas and Associates, Inc MEP Design– Weigand Associates, Inc. General Contractor– Forrester Construction Company

#### **PROJECT FEATURES**

Project Construction- Feb 2008—Mar 2009 Overall Project Cost- \$10.79 Million Project Size- 43,000 Sq Ft; 2 Stories Delivery Method- Guaranteed Max Price Building Function-Design-Bid-Build



#### ARCHITECTURE

- Building Features— Sanctuary, Kiddush Hall, social hall, nursery school, classrooms, office space, meat & dairy kitchens, library & chapel
- Landscaping, parking lot, walled courtyard
- Split-face and ground-face concrete masonry, ceramic tile, and cement board cladding, with expanses of aluminum curtain wall glazing

#### STRUCTURAL SYSTEM

- Structural Steel and structural masonry
- Shallow foundation with 4'-1/2" strip footings
- Laminated wooden beams, steel joists and truss roof system

#### **MECHANICAL/PLUMBING SYSTEM**

- Ground Source Heat Pump
- Bypass 3 blast Boiler and 2 Cooling towers
- Enthalpy Heat Recovery Wheel
- Loads: 158 tons Cooling, 1700 MBH Heating
- Independent, Dairy & Meat Kitchens includes dual water, waste, gas equipment & service

#### **ELECTRICAL/LIGHTING SYSTEM**

- Service Load-2500 Amps, 208Y/120V.
   3-Phase, 4-wire
- Dimming Ballasts for Hall, Corridors, and chapel
- Sound system and design for chapel, Kiddush and social halls, outside of contract



Steve J. Horna construction management Sponsored by http://www.arche.psu.edu/thesis/eportfolio/2008/portfolios/SJH249



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#### Special thanks

To my parents *Francisco* and *Ana*; brothers *Frank*, *Bobby* and *Richie*; *Tia Gabby*, and all of my friends who have been so supportive throughout this process.

I am so thankful for my five years in Happy Valley. I am so thankful to be moving on.



#### 1. EXECUTIVE SUMMARY

The thesis report for Shaare Tefila Congregation consists of a project background description, three areas of research and analysis, a conclusion and an appendix of charts and calculations. Analysis I is a research study on the Spanish-English language barrier in construction. Analysis II is an acoustical analysis of the worship space. Analysis III is a life-cycle analysis of the ground source heat pump system.

#### Project Background

This section describes the project background and history of Shaare Tefila Congregation. Details include detailed information on client information, project delivery, staffing plan, local conditions, building system descriptions, project schedule summary, and cost evaluation. The purpose of this section is to better acquaint the reader with the project from the perspective of the owner, architect, engineers and general contractor.

#### Analysis I: Research: Spanish-English Language Barrier in Construction

This section investigates the Spanish-English language barrier as an issue with several innovative solutions. Research will focus on construction professionals, construction workers of varying experience levels, construction management students, and building construction professors. In addition this research will be applied to the Shaare Tefila Congregation worksite in terms of constructability and project acceleration.

#### Analysis II: Acoustical Breadth: Worship Space Acoustical Analysis

This section analyzes the sound quality in the worship space of Shaare Tefila Congregation in terms of intelligible speech and reverberance. Different finish materials, as well as sound systems will be analyzed for optimum affect. This analysis focuses mostly on value engineering.

#### Analysis III: Mechanical Breadth: Geothermal Life-Cycle Analysis

This section analyzes the life-cycle cost associated with the building's geothermal system, including ground source heat pump and geothermal wells. This analysis will focus on value engineering, as well constructability.

#### Conclusions

This section summarizes the research and analyses from the previous sections. The intention is to make an overall comment on the thesis study, including lessons learned and any additional notes.

#### Appendix

This section consists of all supplementary materials including schedule, charts, calculations and preliminary presentation slides.



#### 2. PROJECT BACKGROUND

Located in the small town of Olney, the project is currently in pre-construction, with Forrester Construction Company as the general contractor, and Walton Madden Cooper Robinson Poness, Inc. as the architect. Shaare Tefila will serve as a new place of worship for the Jewish community of Montgomery County, Maryland. The two story building area footprint is 43,000 SF and has a total project cost of \$10.79 million.

The project construction includes a 90 person sanctuary and worship space, a social hall, a kosher dual kitchen, classrooms, library, administrative offices, parking lot and walled courtyard. The structural system includes cast-in-place foundation walls, concrete and steel composite framing, as well as a wood- beam, steel joist roof system. The mechanical building systems include indoor/ outdoor ventilation zones, occupancy sensors, and geothermal well renewable energy systems.

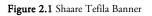
Project delays have pushed back the 13 month construction schedule until January. The site work is quite extensive including demolition of an existing residential building, garage, greenhouse and trees. A mobile crane will be for steel erection. The design also allows for expansion on the south courtyard. Shaare Tefila Congregation, as a thesis building provides an excellent backdrop for investigation into research topics ranging from value engineering, to constructability to schedule reduction. The multi-use functionality, additional mechanical systems, and potential for expansion, all open opportunity for analysis and investigation. Additionally the theme of education and community, which Shaare Tefila embraces, serves to reinforce the purpose of thesis exploration; to improve and learn.



#### 2.1 Client Information:

The owner of this project, and the group providing funding is Shaare Tefila Congregation. Their goal is to provide their community with opportunities for comfort and growth. Education and discussions as well as family values are the cornerstones of this Synagogue. The building will serve as a new and more spacious home to the members of Montgomery County's Jewish community. The congregation celebrates a message "committed to the past, present & future" as seen in figure 2.1. This is a theme that I will seek to explore throughout this thesis study.





The owner is an inexperienced builder with limited budget. As such, the keys to success are constructability, research, schedule acceleration, and value engineering. Quality and value are of the utmost importance to the congregation. Investment in renewable energy systems is an example of this forward looking client.



#### 2.2 Project Delivery:

The project delivery method is design-bid-build, with preconstruction services added. With the addition of preconstruction services including value engineering, the delivery has been executed up to this point as: preconstruction services/design – bid – purchase – build.

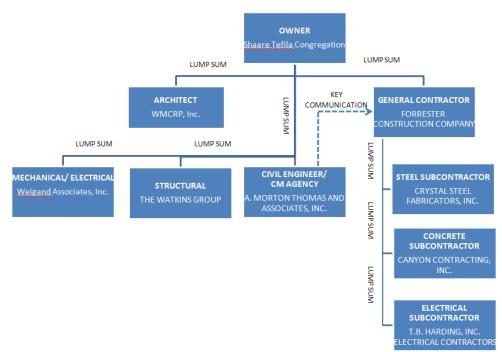


Figure 2.2 Project Delivery Organizational Chart

Forrester Construction Company's contract with the owner is a lump sum negotiated bid. The contractor was selected based on experience providing quality VE solutions, working with non-profit organizations, and performing quality work in the Education and Institutional markets. The remaining owner contracts were also acquired as lump sum.

One unique aspect of the project organizational structure is the role of the Civil Engineer, A. Morton Thomas and Associates. For this project, the Civil Engineer is acting as both a CE, and as the owner's representation. In this capacity the CE has a direct relationship with the GC, as noted in the figure 2.1. The reason for this assignment is the direct relationship that the CE has as a member of the Shaare Tefila congregation. As a cost solution this dual removes the cost of hiring a CM Agent. Shaare Tefila Congregation Olney, Montgomery County, Maryland FINAL THESIS REPORT



#### 2.3 Staffing Plan:

Forrester Construction Company, the General Contractor, staff their projects based on Building type and function. Shaare Tefila, being a Religious Education project is designated to the Education and Government group headed up by Mike Slattery. Specifically Steve Houff, the project executive in the Education group would correspond with the owner and manage the office side of the project.

The VP of Operations, Pete Zagorin usually gets with the Business Unit Leader and decides which PM and Superintendent is the best fit for the job, based on experience and availability. Mr. Zagorin has limited interaction beyond quality control with the superintendent at this point.

The project manager and superintendent, for all intents and purposes, run the project from this point. The assistant PM's responsibilities vary from job to job. On Shaare Tefila, Dan McCullough has taken more of the lead Project Manager role, while under the supervision of senior PM, Arland Knipe.

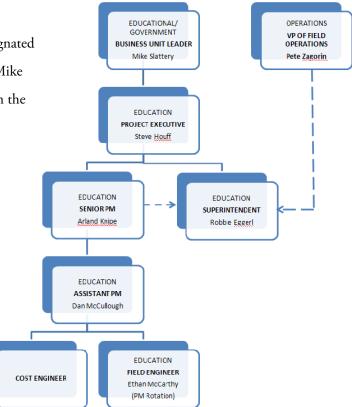


Figure 2.3 Forrester Construction Company Staffing Plan

The last tier of support is the field engineer. These team members are in a rotational program and their responsibilities will vary from field rotation, to project manager rotation, to purchasing rotation. On this job, Ethan McCarthy is assisting Dan in the office and field responsibilities.



#### 2.4. Local Conditions:

The construction site is located in Olney, Maryland, an unincorporated area of Montgomery County. At about 4 acres (178,000 SF), the area is predominantly grass and trees with spread out 2 story residential homes north and west of the property. Vehicular and pedestrian access is restricted to the Georgia Avenue service road, located on the eastern boarder of the site. For construction, a gravel road will give vehicle access to the site. Due to the expanse of the property lot, ample room is available for on-site parking, on the south and western borders, as well as staging areas for steel. Montgomery County also has regional permit and fee requirements.

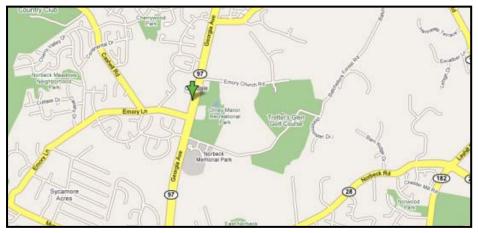


Figure 2.4 Vicinity Map

When a building is being razed or removed from a lot it is required to obtain a Demolition Permit, the purpose of which is to ensure that the lot is clear of debris and other health hazard material as well as that utility connections have been plugged and sealed. For areas over 5000 SF, a builder must apply for a Demolition Permit and Sediment Control Permit as well as pay required fees. These fees include Demolition fee, Automation Enhancement fee, Sediment Control fee, and Public Right of Way Permit fee, if there is no existing construction entrance. If asbestos is found on the property it must be removed in accordance with the Maryland Department of the Environment prior to demolition. Additionally, all contractors performing work in Montgomery County are required to have recycling collection services at the project site and must sort items for collection. The county provides its own solid wastes hauling and collecting services through the Division of Solid Waste Services, (https://www.montgomerycountymd.gov).

#### Shaare Tefila Congregation Olney, Montgomery County, Maryland FINAL THESIS REPORT



The soil in According to an Environmental Report performed by Schnabel Engineering North, the underlying material in the vicinity consists of sandy silts, silty sands, clayey silt, and silty clay. According to the same 2003 report, ground water could be encountered at 8 - 20 ft below the ground surface. Ground water is also expected to flow northwesterly direction toward North Branch Rock Creek.

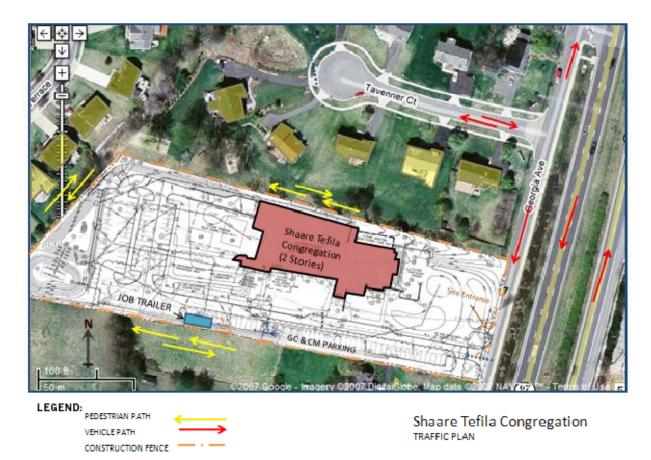


Figure 2.5 Traffic Plan

The traffic plan in figure 2.4 demonstrates the expected vehicle and pedestrian traffic for Shaare Tefila Congregation. The site is actually very convenient in terms of access to and from the construction site from the service road on Georgia Ave. The service road is excellent for controlling material delivery and crew transportation, as an off ramp from the main highway, Georgia Avenue. The temporary facilities are also indicated with the job trailer, temporary parking, and construction fences.



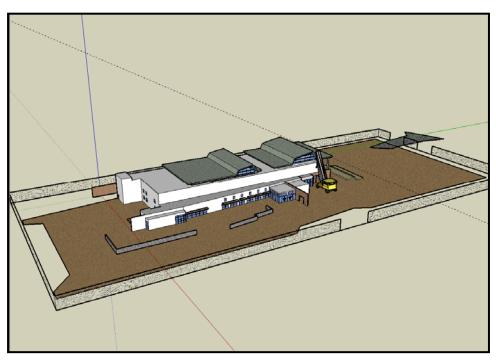


Figure 2.6 3D Render Site Layout plan

The rendered site layout in figure 2.5 details the rough grade and temporary facilities on the site. The site layout plan was rendered using Google Sketch-up 3-D rendering software, creating an accurate model for Shaare Tefila Congregation. There is included an installed rough-grade temporary road connecting to the only Vehicle entrance at Georgia Ave. Material layout and mobile crane is on the east facing façade. The temporary fence is also up and labeled very clearly.

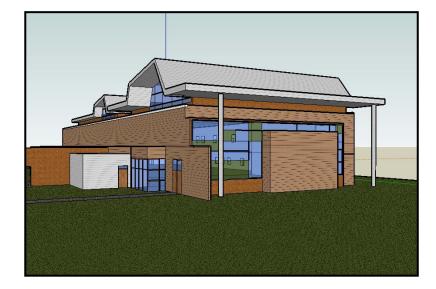
Shaare Tefila Congregation Olney, Montgomery County, Maryland FINAL THESIS REPORT



#### 2.5 Building System Description:

#### Building Envelope

The building envelope consists of fiber cement panel system, and finished CMU blocks for the exterior walls. There are two types of ceramic tile and coated copper copping. Prefinished metal coping finishes exist on the south and north Façade.

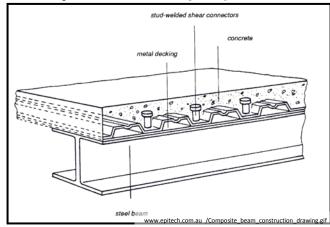


#### Figure 2.7 Shaare Tefila Building Envelope

#### Structural System

The structural system is composed of structural steel and structural masonry. Typical interior steel beam size is W16x31. Typical exterior steel column size is W8 x 28. The foundation is shallow with strip footings. Composite slabs are steel and cast-in-place concrete with a thickness of 4-1/2". The roof system is composed of glue-laminated wood beams and is supported by steel 22 gage steel framing.



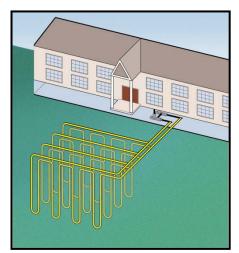


Shaare Tefila Congregation Olney, Montgomery County, Maryland FINAL THESIS REPORT Mechanical System



The mechanical room is located on the lower level and is approximately 1800 SF. The mechanical equipment

services 1700 MBH heating and 158 ton cooling loads. The HVAC system includes a ground source heat pump serviced from 30 vertical geothermal wells on a closed-loop. The circulating loop includes a glycol refrigerant for temperatures ranging from 20°F to 110°F. During extreme temperatures in the winter and summer seasons, there is a geothermal bypass which runs through 3 gas-fueled boilers and a cooling tower. The boiler and cooling tower system is an alternative heat sink and injector to the ground temperatures. Standard duct size is  $4^{\circ}\Phi-8^{\circ}\Phi$ , for 400 lbs/LF, and  $10^{\circ}\Phi-12^{\circ}\Phi$ , Figure 2.9



Vertical closed loop field

for 800 lbs/LF. Corrugated duct size is  $14"\Phi-36"\Phi$  for 2000 lbs/LF.

Two rooftop Air Handling Units provide air distribution for 8 ventilation zones. Occupancy sensors in each of the 8 zones curbs energy overconsumption. Each zone is separated based on capacity and usage.

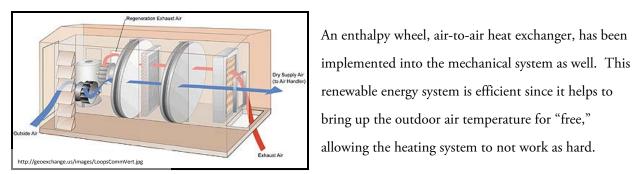


Figure 2.10 Enthalpy Wheel

Electrical System

The electrical systems which supports typical office use and school time use as well as speaker and data systems for gathering spaces is a service load of 2500 Amps. All work is to comply with requirements of the NEC, NFPA, BOCA, IBC and Montgomery county codes. All fixtures are to be connected to the emergency panel and will be powered by the generator (located in the mechanical room) in case the building loses normal power. Emergency lighting and battery pack will also be connected to standby generator.

Shaare Tefila Congregation Olney, Montgomery County, Maryland FINAL THESIS REPORT Lighting System



Typical lighting varies based on room and function, but include: downward, decorative, wall-mounted, recessed, pendant, projection lens, and surface mounted fixtures. Area fluorescent lighting is used for most classrooms. Dimming ballasts for hall corridors and chapel are soft lighting systems. The classrooms on the lower level will have dual level switching to toggle the outer and inner lights.

#### Fire Protection

Shaare Tefila Congregation is covered entirely by a wet pipe sprinkler system. The automatic sprinkler system is intended for design-build installation and will be installed by the fire protection contractor. Standpipes are used in both stairwells and pressure is controlled by a fire pump. The interior walls have a 2 hour fire-rating. All sprinklers and alarms comply with codes for Montgomery County, NFPA as well as ADA requirements.

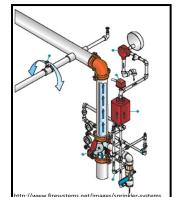


Figure 2.10 Wet Pipe System

#### Transportation



County. Stairwells are located

Figure 2.11 Hydraulic Elevator Jack Hole

The hydraulic elevator services both floors of the synagogue and is located in the north-west section, closer to the kitchen. The elevator is specified as a passenger elevator however it will be used as a service and loading elevator from the loading dock to the kitchen and to the upper floor. The conveyance system complies with ADA requirements as well as NFPA code and elevator codes for Montgomery

on the north-west corner as well as the south-west corner.



#### Telecommunication

The chapel and ceremony halls in the synagogue have been installed with a speaker system for announcements and educational functions. Full music and speaker system is to be provided by the owner. The office and administrative rooms will have data/fax and voice telecommunication systems installed and owner provided.



Figure 2.12 Interior hall of Sanctuary and Chapel

#### Geothermal System

The geothermal system implemented into Shaare Tefila, as indicated in the mechanical system description, is primarily a ground source heat pump, rejecting heat into the ground during the warmer months and injecting heat into building spaces from the stable ground temperature during the winter. There is a redundancy included in the building system including boiler and cooling tower. Since there is no outside water source to the site, geothermal wells are implemented into the building's mechanical system. The wells will tie into the mechanical system and then be used to circulate the building's water supply. This system is a high initial cost, however the cost and usage over the life of the building will result in utilities savings. This will be covered later in analysis II as a life-cost analysis.

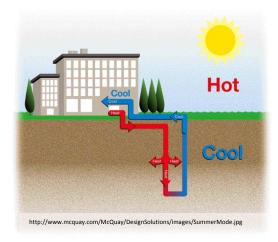


Figure 2.13 Example of heat rejection and injection



#### 2.6 Project Schedule Summary

The detailed schedule lists 123 activities in 5 phase divisions. These divisions include preconstruction, sitework, structural, architectural, and mechanical/electrical. This thesis report has a construction start date of February 27<sup>th</sup>, 2008 and an end date for March 13th 2009. In reality, site problems and site permits postponed the demolition and construction for 8 months from the original June 25<sup>th</sup> 2007 deadline. Under the terms of the contract, the schedule delay falls under "permit delay" and not "differing site conditions". During talks with the project manager it was revealed that costs associated with delays fall upon the owner's responsibility and not the general contractor.

The schedule is represented with Primavera software, rather than Microsoft Project as in the previous technical report submissions. Appendix A shows the current construction schedule, including the 8 month delay.



#### 2.7 Project Cost Evaluation

#### Assemblies Estimate

The assemblies estimate includes the curtain wall system, which are most predominant on the North and South facing façades, as well as the East facing glass wall. The curtain system is a free standing wall system composed architectural materials and is non-load bearing. The curtain wall system for Shaare Tefila Congregation is composed of an aluminum storefront, aluminum window sills, glazing, aluminum metal composite panels, a sun control louver system and glass canopy.

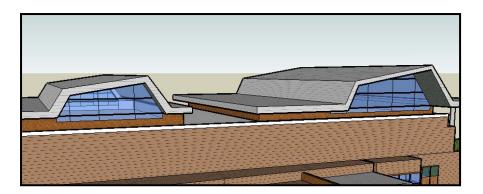


Figure 2.14 Curtain Wall System- Roof

Structural System Comparison			
Division	Estimate		
003 Concrete	\$247,351		
004 Structrual Masonry	\$174,730		
005 Structural Steel	\$763,000		
Total Structral System	\$1,185,081		

 Table 2.1 Structural System Comparison Estimate



The General Conditions (GC) estimate for Shaare Tefila Congregation reflects the indirect project costs including temporary utilities, temporary equipment, personnel, office supplies, quality control, insurance & bonding, fees and permitting. Home office overhead was not included into the estimate. Fees and unit costs are broken down monthly to reflect schedule changes on general costs. Temporary facilities include temporary fencing, lighting, roads, utilities, equipment and other costs. RSMeans cost data give the estimate for temporary utilities. Although building data and information has been taken from the project drawings these numbers do not necessarily reflect the final numbers for Shaare Tefila Congregation. The final numbers and estimated costs (including fees and factors) have been calculated with assumptions made by the student. These assumptions are rough figures, including assumptions for office support and miscellaneous costs, drawn from conversations with the project manager.

General Conditions Estimate			
Description	Cost		
Bonds/ Insurance	\$1,390,062		
Staffing	\$24,240		
Temp Utilities	\$9,820		
Office Support	\$1,784		
Other	\$1,784		
Total GC Estimate	\$1,427,690		

 Table 2.2 General Conditions Estimate

Additional costs for bonds, insurance and staffing are not final due to the extended delay. Under the terms of the contract, the schedule delay falls under "permit delay" and not "differing site conditions". During talks with the project manager it was revealed that costs associated with delays fall upon the owner's responsibility and not the general contractor.



#### 3. ANALYSIS I: Research: Spanish-English Language Barrier in Construction

#### 3.1 Problem Statement:

Language barriers in our profession is a prevalent issue which affects communication and construction, however rather than treat it as a problem that needs to be fixed, there is the potential for innovation and industry growth. This research will analyze the direct and indirect costs associated with Spanish-English language barriers in the Washington, DC construction industry. Through analysis of interview/surveys, it will be determined what strategies will most likely be successful if implemented in the field or in the class rooms.

The eventual goal of this research will be to create a prototype program for English-Spanish training which can be implemented in the field, corporate offices and in the classroom. In time this will create a viable way of helping the issue of labor shortages, as well as educate the next generation of construction professionals.

#### Industry Need:

According to industry reports, it is projected that by the year 2010 Hispanics will be 47% of the total workforce in construction<sup>1</sup>. In brief the problem from an industry standpoint is three fold:

- Lack of Safety training in a Bilingual workforce
- Lack of training/resources for construction management professionals and students
- Industry indifference to the growing Hispanic workforce



In order to focus this study I will be looking for the following research goals:

• Identify the language barrier as a critical industry issue facing labor workforce, construction professionals, and construction students

#### Overview

#### Shaare Tefila Congregation Olney, Montgomery County, Maryland FINAL THESIS REPORT



A vast majority of workers in the construction field come from Spanish speaking countries and have only a working knowledge of the English language. They are highly competent in their trade as well as in communicating with other industry peers. By the same token, construction professionals are highly skilled in management and technical skill. However it is in the exchange between technical English and technical Spanish that communication breaks down. Without effective communication, information is lost, mistakes are made, projects schedules get delayed, and people can get hurt.

According to the National Labor (NLD) 2000, listing the ten most dangerous jobs in the United States, four are construction related: structural metal workers (4<sup>th</sup>), roofers (6<sup>th</sup>), electrical power installers(7<sup>th</sup>), and construction laborers (9<sup>th</sup>). The inherent danger and need for proper safety training are obvious and implied. Even without a language barrier problem,

The 10 most dangerous jobs			
Occupation	Fatalities per 100,000	Rank	
Timber cutters	117.8	1	
Fishers	71.1	2	
Pilots and navigators	69.8	3	
Structural metal workers	58.2	4	
Drivers-sales workers	37.9	5	
Roofers	37	6	
Electrical power installers	32.5	7	
Farm occupations	28	8	
Construction laborers	27.7	9	
Truck drivers	25	10	

Source: http://construction.asu.edu/

Figure 3.1 Top ten dangerous jobs in the USA

# Shaare Tefila Congregation Olney, Montgomery County, Maryland FINAL THESIS REPORT 3.2 Research Goals



This research study seeks to identify the Spanish-English language barrier as a serious issue which must be addressed. In order to encapsulate the issue it is necessary to focus on three groups, representing three entirely different perspectives: Spanish-speaking workforce, construction professionals, and construction students.

#### Labor Workforce Research Goals

It is the intention of this research to:

- Investigate the direct and indirect cost associated with the language barrier
- Determine the adequacy of current company methods and resources regarding language
- Determine the willingness to participate in additional training regarding language

#### Construction Professionals Research Goals

It is the intention of this research to:

- Gauge the Spanish language competency among construction professionals
- Determine the adequacy of current company methods and resources regarding language
- Determine the willingness to participate in additional training regarding language
- Determine an overall reaction to the critical issue

#### Construction Student Research Goals

It is the intention of this research to:

- Gauge the Spanish language competency among construction students
- Determine the willingness to participate in additional training regarding language
- Determine an overall reaction to the critical issue
- For Penn State, gauge the interest of adjusting the CM curriculum

#### Shaare Tefila Congregation Olney, Montgomery County, Maryland FINAL THESIS REPORT Expected Results



I expect that construction students and labor work force will be more responsive and willing to participate in a committed language program. From cursory observations it appears that the desire for change and the willingness to learn is from the next generation of construction professionals. I believe that a developed program in the Penn State AE curriculum emphasizing technical communication in Spanish-English would be well received and successful.

#### Note on Illegal Immigration

As a note and clarification, this study analysis does not seek to answer or even address the issue of illegal immigration. When researching the growing Spanish-speaking workforce it becomes easy to get lost in arguments on legal responsibility and government sanction. With this in mind, the best solution is to stay clear of the arguments all together. Illegal immigration is a controversial topic with many variables and politics, so rather than detract from the issue at hand, this study will treat the percentage of Hispanics in the construction workforce as a given.

#### 3.3 Methodology

The methodology and tools used to conduct this research topic are outlined in this section. Through various emails, phone conversations, personal interviews, career fair visits, and survey submittals, the information compiled for this analysis was painstakingly collected, analyzed and interpreted. It is the intention of the student to summarize and recount an accurate interpretation of this process, from initial design, to depth study, and everything in between. This section also includes special explanation and assumptions made by the student.

#### Initial Design

During the course of the proposal process, the following preliminary research-and-execution plan was drafted.



Since that time, the means and methods with which this research was conducted has changed and grown:

- Step 1. Review literature and periodical information on subject of construction language barrier, paying special attention to any programs based in universities
- Step 2. Get input on research topic from Forrester Construction, as well as from contacts from PACE and AE career fair
- Step 3. Develop interview/survey questions with input from AE advisor, which addresses production cost, schedule delays, and time commitments. Focus on three groups: industry professionals, labor force, construction students
- Step 4. Interview: 5 project managers and superintendents of varying experience levels, 5 construction workers of varying experience levels, 8-10 construction students with internship experience
- Step 5. Analyze data for patterns
- Step 6. Develop strategies which address the issues and present to AE advisor
- Step 7. Summarize results

The approach of this execution plan was very straight forward, but entirely local and not looking at the language issue from a broader perspective. The focus was very narrow, only looking at the metropolitan Washington DC area, and limiting the surveys to 5 professionals and 8 construction students. This was far too small of a samples size to make any type of credible comment on the current state of construction, so instead the survey was expanded to include as many industry professionals with 5-10 years of experience in the field, preferably working with an ESL labor force. Similarly the construction students survey was expanded to include construction students from different universities, preferably with internship experience in the field. The updated methods plan follows:

Step 1. Review literature and periodical information on subject of construction language barrier,



paying special attention to any programs based in or around the DC metro area

Step 2 Get input on research topic from CM faculty, as well as from contacts from

PACE, AE career fair and Penn State Spring Career Fair

- Step 3. Develop separate interview/surveys regarding communication in the field and problem identification. Using *Surveymonkey* software. Focus on: industry professionals, labor force, and construction students
- Step 4. Submit survey to: Construction students with internship experience, and Construction Professionals with 5-10 years of field experience.
- Step 5. Analyze data for patterns
- Step 6. Develop strategies which address the issues and present to AE advisor
- Step 7. Summarize results

#### Resources/Tools

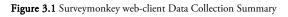
- Survey Monkey web survey
- AE CM faculty
- Internet : OSHA, Bureau of Labor Statistics
- Industry contacts, especially Forrester Construction Company
- University Building Construction Programs



#### Survey Research

The main depth of my research relies on an accurate and thorough surveying process. For this purpose I used *Survey monkey* web-based surveys. In order to accommodate both the survey taker and survey keeper, the website avoids lengthy collection and mailing, illegible handwriting, and honesty.

ome Create Survey My Surveys Address Book My Account	-						Help	Cente
You have a <b>basic account</b> .	To remove the limits of a basic account, inc	luding unlimited qu	iestions, <u>up</u>	grade now!				
Current Folder: - View All Surveys - V Manage Folders				Title Sea	arch:		S	Search
urvey Title [sort]	Created [sort]	Modified [sort]	Design	Collect	Analyze	[sort]	Clear	Delet
panish-English Barrier in Construction: Student Survey II	Fri, 3/28/08 4:01 PM	22 hours ago	1		~~~	60	$\bigcirc$	$\approx$
panish-English Barrier in Construction: Penn State AE Survey	Tue, 3/25/08 11:37 PM	9 days ago	2	5	~~	21	$\bigcirc$	$\approx$
panish-English Language Barrier in Construction	Mon, 3/24/08 12:31 AM	12 days ago	2		~~~	29	$\bigcirc$	×



As seen in figure 3.1, three surveys were created in order to meet research goals. The first is an industry specific survey meant for construction professionals with field experience. The second survey is a Penn State 5<sup>th</sup> year Construction Management survey geared towards the AE curriculum, specifically the B.A.E and M.A.E programs. The third survey is a more general construction student survey, including an opportunity to include "school name". This survey was sent out to participating Building Construction programs around the country, as well as to the 4<sup>th</sup> year Penn State CM class.

The following pages demonstrate the actual survey questions that construction professionals and students were asked to fill out using *Surveymonkey* web-based survey services. Personal information or survey profile has been omitted from the following reproduction in order to save space. In addition, a technical Spanish words-and-phrases quiz has been omitted from the individual surveys that follow, instead it is reprinted as a separated, third page. In summary:

- Copy of *construction professional* version of Spanish-English language barrier survey
- Copy of *construction students* version of Spanish-English language barrier survey
- -Copy of technical Spanish words-and-phrases quiz



#### **Construction Professional SAMPLE Survey** Critical Industry Research: The Spanish – English Language Barrier in Construction 1. Position/Duties Superintendent Assistant Super Project Manager Assistant PM I am a/n Other 2. Spanish Language Education **Highest Level** Junior High High School College College N/A of Spanish (2 courses or less) (2+ courses) instruction 3. Spanish Competency a basic knowledge I have Little to no a conversational a strong a strong comprehension of Spanish knowledge of knowledge of knowledge of Spanish Spanish and Spanish and of Spanish consider myself Spanish is fluent my first language 4. Field Experience I have had the following 0 1 2 3 5+ years of experience working with English-as-Second-Language (ESL) workers 5. Company Resources My company provides Strongly Strongly Somewhat Somewhat Disagree adequate resources Agree Agree Disagree addressing communication with an ESL workforce 6. Proposed Training Course I would be willing to complete Strongly Strongly Somewhat Somewhat a 40-hour safety training course Agree Agree Disagree Disagree teaching how to communicate basic construction tool names and terminology in Spanish 7. Current State of Field Construction Unsatisfactory In regard to Spanish-English Could Use Satisfactory Exemplary communication in the field, Improvement I believe that the current state of construction is:

10+



#### Construction Student SAMPLE Survey

Critical Industry Research: The Spanish – English Language Barrier in Construction

<b>1. Spanish Language Educat</b> Highest Level Ju of Spanish instruction	ion Inior High 🗾 High School	College (2 courses or less	College ;) (2+ courses)	N/A
2. Spanish Competency I have Little to r compreh of Spanis	ension of Spanish	a conversational knowledge of Spanish	a strong knowledge of Spanish and consider myself fluent	a strong knowledge of Spanish and Spanish is my first language
<b>4. Responsibilities</b> The majority of my time was spent	working on a project site	working from an office	-	venly between I and office
5. Interaction with ESL work In a given week I have interacted with ESL construction workers	ters Daily	4 Days 3 D out of 5 out	ays 2 Days of 5 out of 5	Once N/A
<b>6. Professional Career</b> I believe that knowledge of the Spanish Language will be essential to my success as a Construction Professional	Strongly Agree	Somewhat Agree	Somewhat Disagree	Strongly Disagree
<b>7. Undergraduate Curriculur</b> I believe the Building Constr undergrad curriculum should adjusted in order to include technical Spanish course, spe for Construction Students	ruction Strongly d be Agree a	Somewhat Agree	Somewhat Disagree	Strongly Disagree
8. Web-based Courses I would be interested in takin web-based courses in techni Spanish, as a major elective		Somewhat Agree	Somewhat Disagree	Strongly Disagree
<b>9. University Responsibility</b> My University program offer adequate resources address communication with an ESL workforce	s Strongly	Somewhat Agree	Somewhat Disagree	Strongly Disagree



#### Technical Spanish Words-and Phrases Optional Quiz SAMPLE Survey

#### Critical Industry Research: The Spanish – English Language Barrier in Construction

#### 1. Optional Spanish Quiz

Just for fun, please provide as many English translations to the following Spanish words or phrases as possible:

a. Seguridad	
b. Escala	
c. Protección Contra Caídas	
d. Casco	
e. Ruido	
f. Hierro	
g. Amarrarse	

------



#### 3.4 Survey Analysis

The main information gathering and research tool that I used was the survey. The survey looked at three main groups: Construction Professionals with more than 5 years of experience in the field working with a Hispanic work force.

#### Construction Professionals

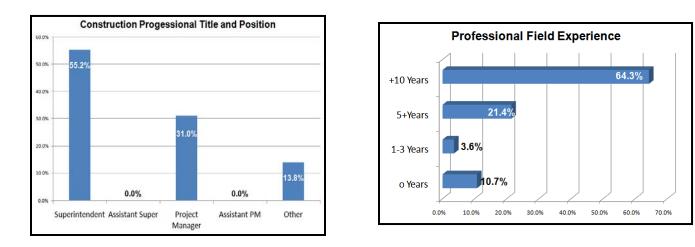
Twenty eight construction professionals contributed to this research analysis. They are representing 5 different companies, from nine individual states, and combined they have more than 200 years of experience in the field and on the job site. The criteria for a good surveying candidate are a professional with more than 5 years of experience working with English-as-a-Second language student. Of those candidates selected, Project managers and superintendents are most desireable.

Surveyed Cities	# Surveyed
Washington DC	10
Maryland	6
Virginia	5
Tennessee	2
Florida	2
Ohio	1
North Carolina	1
Missouri	1
Hawaii	1
Total	28

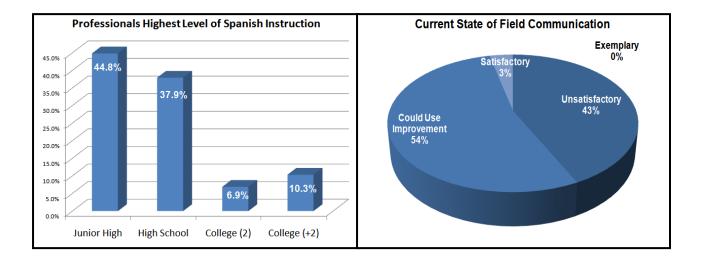


Figure 3.2 Construction Professionals demographic



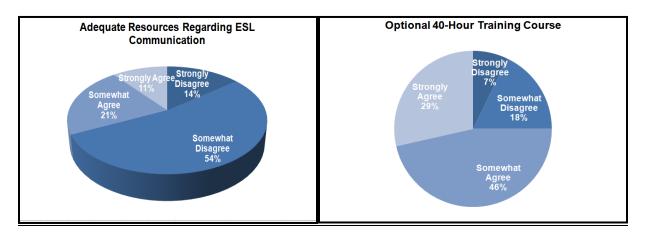


The demographic of each candidate is vital in understanding and analyzing these results. An assistant project manager with 2 years of experience would have vastly different things to say than a superintendent with Spanish as his first language.



A surprising bit of information is the correlation between years of experience and self identification of Spanish competency. The vast majority of surveyed subjects claimed to have 5-10 years of construction experience in the field and yet the overwhelming majority also self-identified themselves as having basic, little to no knowledge of the Spanish language.





As a group the construction professionals surveyed felt that there were not adequate resources available at their company or in the field. This is also apparent in the overwhelming statistic claiming that 97% of the construction professionals felt that the industry required much improvement.

The original intention was to collect results which reflected an older industry too established and worn to bother to change. I was very surprised and relieved to see the open-eyed view of the industry as well as the willingness to do something about it.



#### Construction Students

The perspective of the future generation of construction professionals is the most important I feel. Three building construction programs participated in this knowledge and experience survey. They are Virginia Tech Webb School of Construction, Penn State Construction Management Program, and Arizona State University Construction program.



Figure 3.2 Construction Professionals demographic

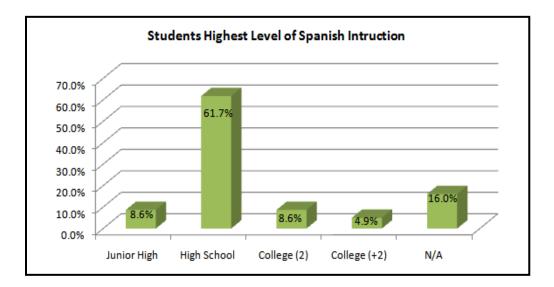


Figure 3.3 Spanish competency for university construction students



Of the large number of Construction students who participated in this survey the language competency is surprisingly low. When compared with the Spanish competency of construction professionals, this self assessment is a bit more promising.

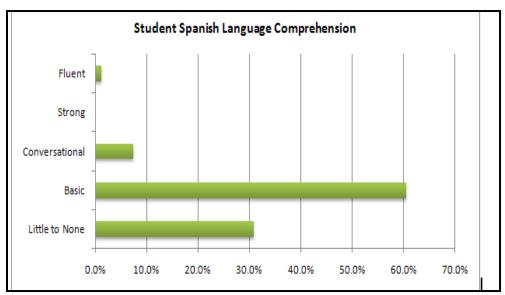


Figure 3.4 Self identifying survey results for construction students

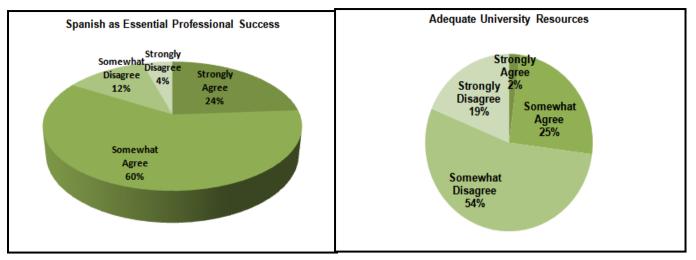
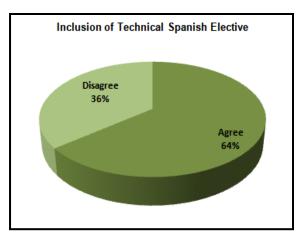


Figure 3.5





According to this statistical information several conclusions are obvious. One, construction students believe that the Spanish language is not only helpful, but essential to their success as a construction professional. Two, construction students believe that there is not sufficient resources to address the issue of Spanish labor and language communication. Third, the majority of construction students would be interested in some type of technical Spanish instruction, whether it be web-based or an undergraduate course.

#### Penn State AE Students

Graduating 5<sup>th</sup> Year AE students gave 21 responses to their exclusive survey. Questions on this survey include direct response to adjusting the 5 year B.A.E and M.A.E curriculum. Many students had differing opinions on this subject as indicated in figure 3.3. Due to the underwhelming results it is difficult to draw any definitive conclusions as to whether the Penn State AE CM curriculum is ready for a language overhaul. It is this student's belief that in future years, as demand and need become more prevalent, the proper adjustments will be made.



#### 3.5 Recommendation

It is the recommendation of this student for construction professionals to engage in 40 hour training sessions that are maintained and regulated by an outside party, OSHA, or a subsidiary of OSHA. In this way there can be a move toward change and excellence in the industry.

#### Training Implementation: Lost Time Analysis

Language training and communication is a vital issue and extends beyond the realm of hypotheticals. On January 23, 2006 Dallas Ft. Worth International Airport began their two year experiment on safety training in a bilingual workforce. Participating construction workers, numbering in the thousands opted to take either English or Spanish course work in construction practices and safety as well as simple words and phrases in the language of choice.

It is from this OSHA success story that I am able to get many of the figures. Assuming average peak project man hours: 50 (mixed bi-lingual) workers, 13 month schedule

Total MH = 50\*160(hrs/mo)\* 13 mo = 104,000 mh total project Recorded rate of loss time (after training) = 0.42/200,000 mh<sup>4</sup> National Average = 3.68/200,000 mh<sup>5</sup> Project Lost time /wi training = 0.21 hr/man\*50 = 10.5hrs ~ **1.3 days** Project Lost time average = 1.91 hr/man\*50 = 95.7 hrs ~ **2.3 weeks** 

The results here show practical application of the technical Spanish training program, positively affecting the pace, coordination and safety consciousness of the project team.

<sup>&</sup>lt;sup>4</sup> Lost time rate after Spanish communication training based on OSHA success story: Dallas Ft. Worth Int'l Airport.

<sup>(</sup>http://www.osha.gov/dcsp/success\_stories/hispanic/dallas\_airport.html)

<sup>&</sup>lt;sup>5</sup> National lost time rate based on state and national average from OSHA

<sup>(</sup>http://www.osha.gov/dcsp/success\_stories/hispanic/dallas\_airport.html)



## 4. ANALYSIS I: Acoustical Breadth: Worship Space Acoustical Analysis

## 4.1 Additional Background

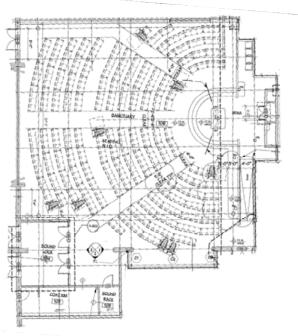
As well as being a community center for religious education and social gatherings, Shaare Tefila is above all else a place of worship where religious programs are held daily, including group prayer and canting. With these strong singing and speaking ceremonies, it is important that the highest quality of audio engineering is implemented. To this affect, an acoustical analysis of the space including value engineering solutions will determine how to maximize the sound quality for its occupants.

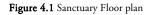
## 4.2 Design Criteria

This acoustical investigation will analyze the finish materials and physical geometry of the worship space in order to produce optimum quality, while staying conscious of additional construction cost. This analysis will also serve as a breadth study in acoustical engineering. The sanctuary should have very specific acoustical properties that allow for dispersion and absorption of sound. The congregation's services and prayer include both singing and chant which under the wrong circumstance could create an acoustical issue. The current acoustical system servicing Shaare Tefila exists on the north and East walls, with fabric-wrapped acoustical panels. These are an affordable solution but with a space this dimensionally stunted, and considering the vaulted roof, creating a sound chamber, a quality alternative must be designed.

The worship space will be analyzed acoustically for the following goals:

- Intelligible speech
- Sufficient reverberance for music







In order to properly address the goal specifications, the space must be designed for long reverberation time for music. Electronic sound-reinforcing system for speech will increase intelligibility and it will also help with the issue of the Dome roof system, acting as a sound chamber.

## 4.3 Methodology

The methodology and tools used to conduct this research topic are outlined in this section. Through various emails, phone conversations, personal interviews, career fair visits, and survey submittals, the information compiled for this analysis was painstakingly collected, analyzed and interpreted. It is the intention of the student to summarize and recount an accurate interpretation of this process, from initial design, to depth study, and everything in between.

## <u>Initial Design</u>

During the course of the proposal process, the following preliminary research-and-execution plan was drafted. Since that time, the means and methods with which this research was conducted has changed and grown:

- Step 1. Review construction drawings and specifications, focusing on materials and
- Step 2. Research literature and periodicals for audio solutions in worship spaces
- Step 3. Brainstorm ideas and receive input competent faculty
- Step 4. Develop strategies for at least two alternative systems
- Step 5. Calculate results for all acoustical scenarios using *Mechanical and Electrical Equipment for Buildings, 9th Edition* by Ben Stein and John Reynolds.
- Step 6. Present alternative systems to an authority
- Step 7. Summarize findings



## 4.4 Model Analysis

The calculations used to model the Sanctuary space are included in Appendix C in the supplemental materials. The important items to note are the checklist to designing an acoustically balanced worship space. The target reverberation time is between 1.7 and 2.3 seconds, for speech intelligibility and music sounds system.

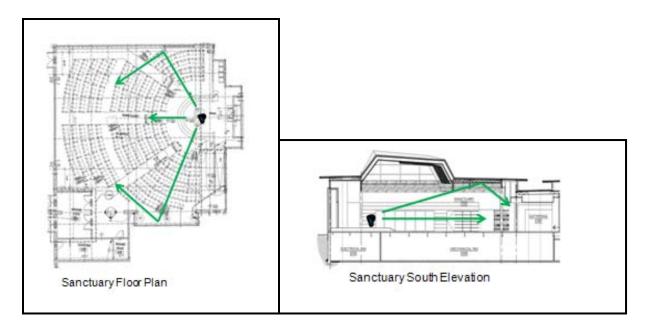


Figure 4.2 Plan and elevation view of sanctuary

Additional design criteria include the location and surroundings of the speaker's pulpit. The low hanging roof drops down at nearly 21 ft high, which one foot over the design specification which would call for sloped soffet over the podium in order to refract the sound and redirect toward the center of the congregation masse.



### Mechanical Room Transmission Loss:

An acoustical advantage to having a heat pump geothermal system is substantially less noise from the mechanical system. With a traditional DX cooling and gas fueled boiler the sound transmission would presumably uncomfortably noisy. Utilizing a ground source heat pump HVAC system is therefore a great an acoustical advantage with the reduced mechanical noise. Since everything is water conductively based, there is no hard or harsh mechanical noises transmitting through or around the acoustically sealed doors and walls. The mechanical room is located directly below the acoustical space and so must be considered for transmission loss analysis.

## **Reverb Time Calculations**

Reverb time = RT60 = time to drop 60dB below original level.

	Absorption Coefficient		
Hz	1" Fiberglass A Mount	5/8" Hole A Mount	1/2" Hole A Mount
100	0.06	0.07	0.16
125	0.08	0.10	0.18
160	0.14	0.17	0.18
200	0.14	0.18	0.25
250	0.26	0.31	0.35
315	0.42	0.48	0.60
400	(0.57)	0.65	0.73
500	0.69	0.77	0.90
630	0.77	0.85	0.96
800	0.87	0.94	1.02
1000	0.94	0.98	1.00
1250	1.05	1.06	0.97
1600	1.08	1.04	0.92
2000	1.07	0.99	0.83
2500	1.12	1.00	0.76
3150	1.08	0.93	0.68
4000	1.01	0.84	0.60
5000	1.00	0.82	0.54

Figure 4.3 Absorption coefficients for 1" Fiberglass.

Figure 4.3 Absorption coefficients for 1" Fiberglass.



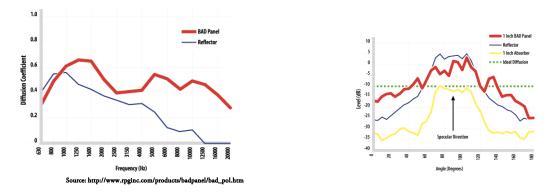


Figure 4.4 Typical dispersion and absorption results for RPG BAD panels

## 4.5 Analysis Results

BAD RPG – Binary Amplitude Diffsorber. For combination of sound dispersion and absorption, the RPG BAD panels are the most effective material available. In terms of data and meeting design specification, the following calculations have been used to get reverb time, Reverb Time: T= 0.5 V/a = 1.83 sec @ 500 Hertz.

## 4.6 Recommendation

For the purposes of this study I have recommended the RPG BAD acoustical panels as a design solution. The acoustical properties here are balanced and will be set on the North and East walls. The altered worship space design will



## 5. ANALYSIS II: Mechanical Breadth: Geothermal Life-Cycle Analysis

## 5.1 Problem Statement

The mechanical design for Shaare Tefila Congregation includes several renewable energy systems which support geothermal water heating and additional energy saving devices. Because of the additional space requirement and connections, a life cycle cost analysis will compare the initial cost versus life-cycle cost to determine when the renewable energy system will start adding value to the project. The initial design calls for 30 geothermal wells which are drilled 452 feet in to ground in a closed loop. As seen in figure 5.2, there are additional lay down areas which are laid-out well locations for future 25 well addition, 55 in total. The reason that these wells are not being installed is because of the large initial upfront cost.

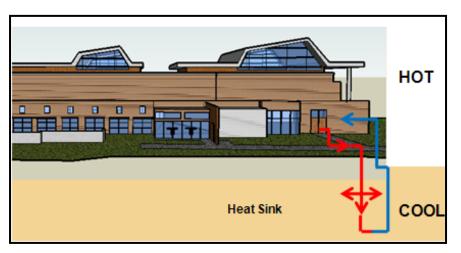
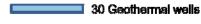


Figure 5.1 Diagram of Geothermal vertical loop

## 5.2 Additional Background

The site is large at nearly 4 acres and includes additional space to build on and extend. There is room for a parking lot and landscaping however there is not unlimited land for geothermal expansion. As seen in figure 5.2 the site for the geothermal drilling for future 25 wells is located parallel to the existing loops.







25 Additional well locations for future

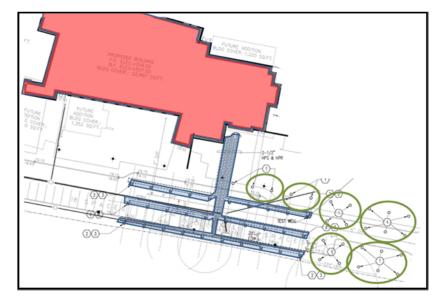


Figure 5.2 Future Geothermal well sites

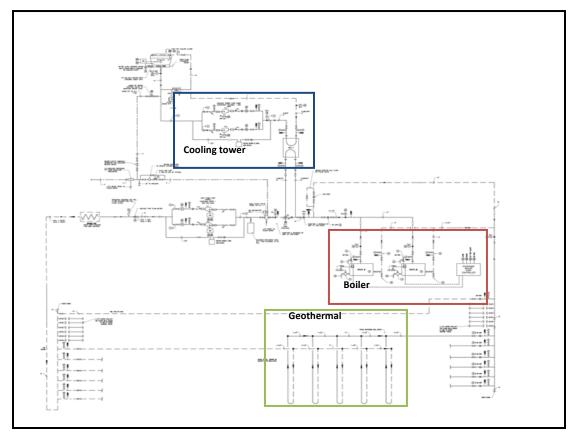


Figure 5.3 Drawing of building mechanical system with redundant system



## 5.3 Analysis Goals

This analysis will compare the initial cost versus life-cycle cost to determine when the renewable energy system will start adding value to the project. Additionally this analysis will serve as a breadth study in the mechanical option. Figure 5.3 shows the current well site for which tie into the vertical piping and horizontal trenching. This research topic seeks to accomplish the following items

- Research and become familiar with Ground Source Heat Pump
- Determine initial cost associated with installation for 25 additional wells
- Determine cost and payback period for 55 geothermal well system

## 5.4 Methodology

This mechanical breadth took the same amount of study and research as the critical industry topic. The end results required a great amount of assumptions to be mad in order to render any results. A great tool to model energy consumption and which was of great value to this project was TRACE 700 software.

- Step 1. Review literature and periodicals relevant to geothermal wells and renewable energy systems
- Step 2. Determine difference between ground sourcing and geothermal well
- Step 3. Calculate heat and energy costs for standard heat pump system using *Mechanical and Electrical Equipment for Buildings, 9th Edition* by Ben Stein and John Reynolds
- Step 4. Brainstorm and receive input from competent faculty on determining energy and cost associated with energy renewable system
- Step 5. Calculate heat and energy costs for geothermal system
- Step 6. Calculate future cost vs present cost using *Engineering Economic Analysis* by Michael R. Lindeburg
- Step 7. Present findings before a building authority
- Step 8. Summarize analysis



### Assumptions

The student made several assumptions in regard to the energy consumption and output model in Trace 700 software. The reason for this is because of the fact that there was no accurate model that included a ground source heat pump, nor the redundant cooling tower and boiler system. For these reasons, the student made the following assumptions:

-Model using water source heat pump -Simplify upper and lower room configuration, four large rooms/ level -Assume rates and conditions for Baltimore(54 minutes away from Olney) -Electricity rates estimated at \$0.06/kWh<sup>2</sup>

## 5.5 Model Results

TRACE model issues, specifically with regard to increasing the capacity of heat source to 45% (30 to 55 geowells) led to unreasonable and unreliable model results. The assumptions were to great as to be acceptable in the realm of possibility. In order to elicit some results I used a case study form 2005 on the Lapwai Middle-Highschool, ID - Open Loop GSHP. Adjusting 1.09% for location and yearly differences it was these load results that I was able to use. Table 5.1 details the building data history to justify the calculation results.

Building Load comparison:

GSHP Consumption Cost comparison					
Project	Heating	Cooling	Avg Ground Water temp		
Shaare Tefila Synagogue	158 tons	1700MBH	56		
Lapwei Middleschool	140 tons	1140MBH	58		

 Table 5.1 Consumption comparison for Shaare Tefila and Lapwei middle school



Under the supposition that these output and consumptions values are close to reasonable I applied the typical cost savings, \$17,880 annually, to the present value payback results.

Geothermal	Total Capitol	Annual C	osts	Periodic Costs	Simple Payback
System	Cost	Energy	Maint		(yrs)
30 geo wells	\$230,520	\$3,639	\$4,721	\$25,000 , Year 20	12.89
55 geo wells	\$422,620	\$8,086	\$4,721	\$25,000 , Year 20	23.63

The geothermal systems' output and assumed life cycle cost is outlined as follows:

Typical cost savings Estimate:	\$17,880 annually
Cost difference for 25 additional wells	: \$192,100
Total initial cost current system:	\$230,520
Total initial cost alternative system:	\$422,620
Assuming Energy cost is 45% more	

- GSHP wi/ 30 geo wells simple payback period for Is 12.89 years -GSHP wi/ 55 geo wells simple payback period for Is 23.63 years

## 5.6 Recommendations:

Due to the relatively high initial cost, it is recommended to stay with the 30 geothermal wells from the initial design. It is in the owner's best interest to continue the cost savings for a period of 13 years at which point advances in technology and better energy practices might bring installation and maintenance costs down



## 6. SUMMARY & CONCLUSIONS

### Spanish English Language Barrier

This research topic was meant to look at the industry standards and determine the overall status of communication in our modern culture. The recommend 40-hour training for professionals and labor workforce must become a standard practice in the industry.

As far as construction students are concerned, they will be turning into the industry that has been left for them to inherent. Modern culture and construction practices change constantly however communication and safety training are the best weapons to deter the changing tides.

-University backed technical Spanish courses -Project schedule accelerated 2 weeks

### Acoustical Analysis

The RPG acoustical panels for sanctuary worship space accomplish all of the design criteria which were the focus of the acoustical analysis. These were intelligible speech, inclusion of a centrally located music sound system. Reverb time was calculated as 1.83 seconds, which falls within the range for a typical worship space.

### Geothermal System Life-cycle

The geothermal life-cycle analysis gave mixed results. Research and model calculations did not give accurate results and ultimately failed at being convincing. In order to compensate and have a reliable source of data and energy results, the analysis used numbers from a case study for middle school with similar weather, temperature and load characteristics. The results lead to the following conclusions:

-Continue with 30 geothermal wells with payback of 12.6 years -Annual savings of \$17,880

# APPENDIX



 Shaare Tefila Congregation Olney, Montgomery County, Maryland Forrester Construction

 Company
 Penn State Architectural Engineering

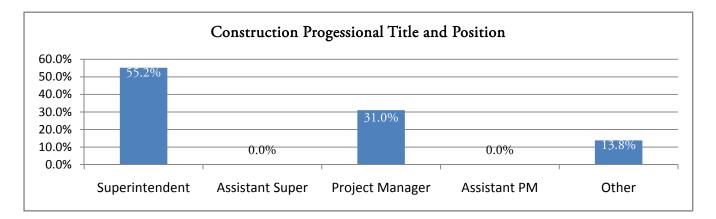
Wednesday, April 9<sup>th</sup> 2008

Shaare Tefila Congregation Olney, Montgomery County, Maryland FINAL THESIS REPORT

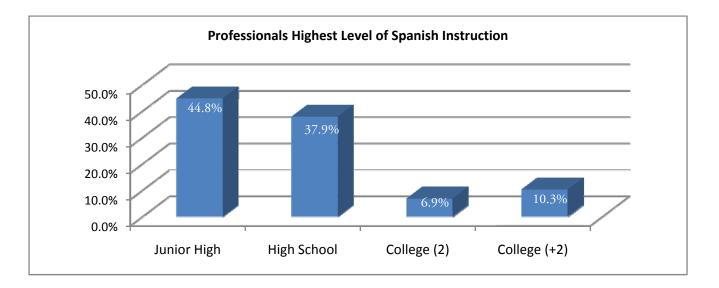


## **APPENDIX A:Survey Results**

## A.1 Construction Professionals

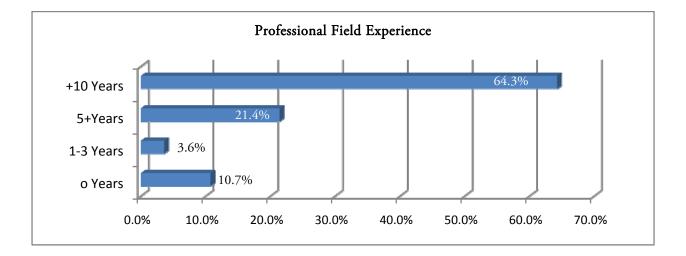


	Highest Level of Spanish Instruction					
	Junior High Level	High School Level	College Level (2)	College Level (2+)		
# Surveyed	13	11	2	3		
% Surveyed	44.8%	37.9%	6.9%	10.3%		

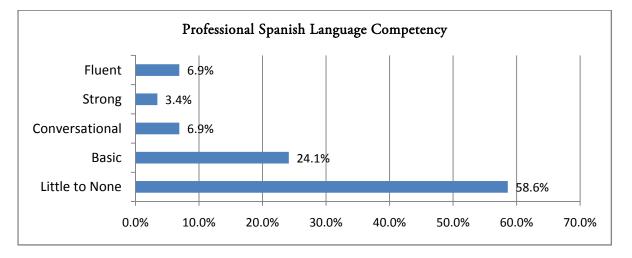




	Field Experience				
	0 Years	1-3 Years	5+ Years	10+ Years	
# Surveyed	3	1	6	18	
% Surveyed	10.7%	3.6%	21.4%	64.3%	

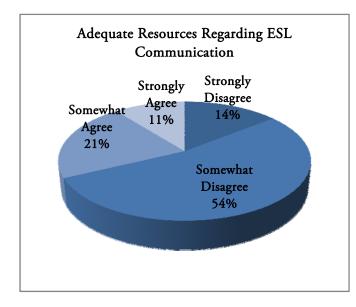


	Spanish Language Comprehension				
	Little to None	Basic	Conversational	Strong	Fluent
# Surveyed	17	7	2	1	2
% Surveyed	58.6%	24.1%	6.9%	3.4%	6.9%





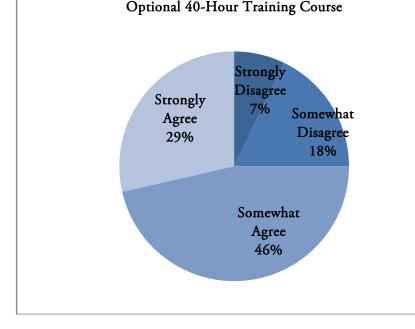
	Adequate Resources Addressing ESL Communication				
	Strongly Disagree	Somewhat Disagree	Somewhat Agree	Strongly Agree	
# Surveyed	4	15	6	3	
% Surveyed	14.3%	53.6%	21.4%	10.7%	
	67.9%		32.1%		
	Disagree		Agre	e	



	Optional 40-Hour Training Course for Professionals					
	Strongly Disagree	Somewhat Disagree	Somewhat Agree	Strongly Agree		
# Surveyed	2	5	13	8		
% Surveyed	7.1%	17.9%	46.4%	28.6%		



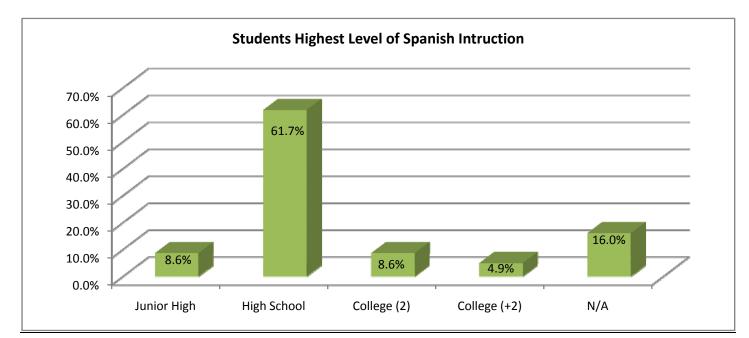
		Current State of Field Communication				
	Unsatisfacto	Could Use Improvement	Satisfactor	Exemplar		
	ry	·	У	уу		
# Surveyed	12	15	1	0		
% Surveyed	42.9%	53.6%	3.6%	0.0%		
	96.4%		3.6%	-		
		Ortional 40 Hour Training Course				





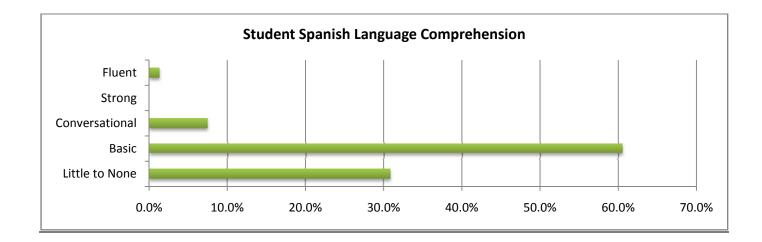
## A.2 Construction Students

	Highest Level of Spanish Instruction				
	Junior High Level	High School Level	College Level (2)	College Level (2+)	N/A
Virginia Tech	0	12	1	2	2
Penn State Arizona	5	17	3	1	7
State	2	21	3	1	4
Total	7	50	7	4	13
Percent	8.6%	61.7%	8.6%	4.9%	16.0%

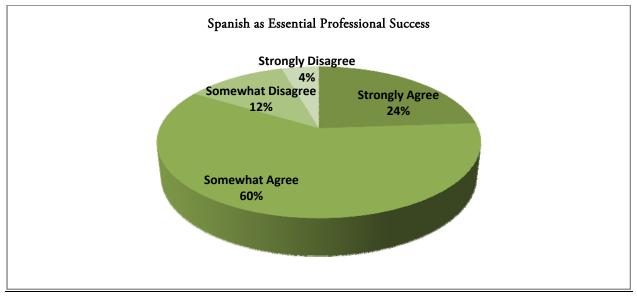


	Internship Responsibilities		
	Field	Office	Field & Office
Virginia Tech	12	0	5
Penn State	17	7	7
Arizona			
State	8	4	7
Total	37	11	19
Percentage	55.2%	16.4%	28.4%



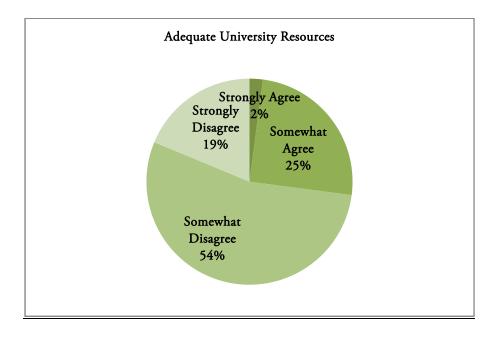


		Spanish Essential to Success as Professional							
	Strongly Agree	Somewhat Agree	Somewhat Disagree	Strongly Disagree					
Virginia Tech	7	10	0	0					
Penn State	4	18	8	1					
Arizona									
State	5	12	0	2					
Total	16	40	8	3					
Percent	23.9%	59.7%	11.9%	4.5%					
Percent	83.6%		16.4%						
	Agree		Disagree						





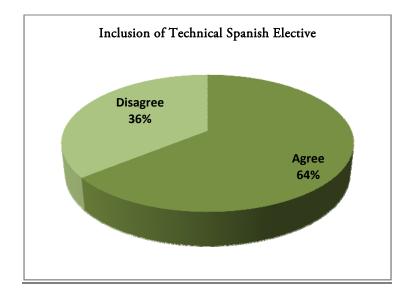
		Adequate University Resources							
	Strongly Agree	Somewhat Agree	Somewhat Disagree	Strongly Disagree					
Virginia Tech	1	6	7	3					
Penn State Arizona	0	1	10	1					
State	0	5	9	5					
Total	1	12	26	9					
Percent	2.1%	25.0%	54.2%	18.8%					
Percent	2	7.1%	72.9%						
	A	gree	Disagree						



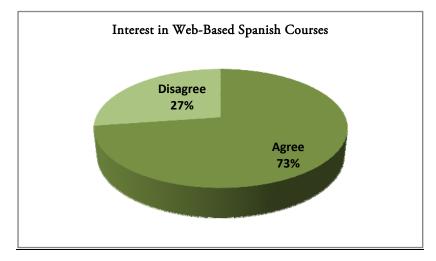
		Inclusion of Technica	Spanish Course in Curriculu	m	
	Stongly Agree	Somewhat Agree	Somewhat Disagree	Strongly Disagree	
Virginia Tech	12	5	0	0	
Penn State Arizona	9	7	7	8	
State	4	6	7	2	
Total	25	18	14	10	
Percent	37.3%	26.9%	20.9%	14.9%	
Percent	64.2%		35.8%		
	Agree		Disagree		

**Steve J. Horna** Construction Management **Dr. Michael J. Horman, PhD** AE Faculty Advisor



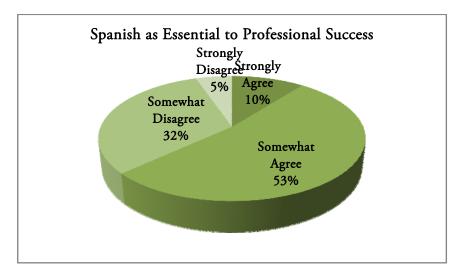


		Interest in Web-Based Course							
	Strongly Agree	Somewhat Agree	Somewhat Disagree	Strongly Disagree					
Virginia Tech	5	7	1	4					
Penn State	9	13	7	2					
Arizona									
State	4	10	0	4					
Total	18	30	8	10					
Percent	27.3%	45.5%	12.1%	15.2%					
Percent	7.	2.7%	27.3%						
	Agree		Disagree						

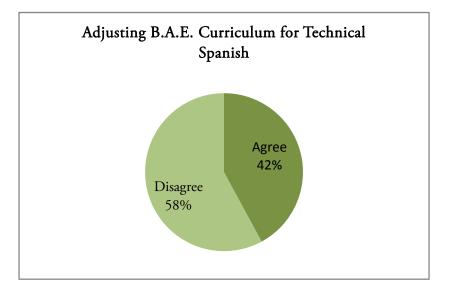




## A.3 Penn State AE 5<sup>th</sup> Year CM Students :

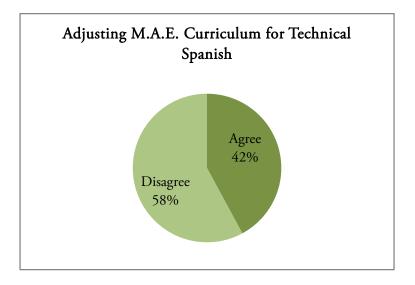


	B.A.E Curriculum to Include Technical Spanish						
	Stongly Agree	Somewhat Agree	Somewhat Disagree	Strongly Disagree			
Penn State 5th Yr	6	2	5	6			
Percent	31.6%	10.5%	26.3%	31.6%			
Percent		42.1%	57.9%				
	Agree		Disagree				





		M.A.E Curriculum to Include Technical Spanish						
	Stongly Agree	Somewhat Agree	Somewhat Disagree	Strongly Disagree				
Penn State 5th Yr	4	4	5	6				
Percent	21.1%	21.1%	26.3%	31.6%				
Percent		42.1%	57.9%					
	Agree		Disagree					





## **APPENDIX B: Detailed Estimate**

## **B.1** Assemblies System Estimate

Glazing System - Scope of Work/Takeoff							
					Unit		
	ltem		Quantity	Units	Price	Total	
Glazing System	SF / EA	QTY	Total SF				
А	316	1	316	SF	\$75	\$23,719	
A3	390	1	390	SF	\$75	\$29,215	
в	286	1	286	SF	\$75	\$21,481	
C1	48	1	48	SF	\$75	\$3,624	
C2	260	1	260	SF	\$75	\$19,478	
C3	48	1	48	SF	\$75	\$3,627	
D1	80	1	80	SF	\$75	\$6,036	
E1	290	1	290	SF	\$75	\$21,727	
E2	117	1	117	SF	\$75	\$8,754	
E3	196	1	196	SF	\$75	\$14,719	
E4	119	1	119	SF	\$75	\$8,923	
E5	187	1	187	SF	\$75	\$14,018	
E6	81	1	81	SF	\$75	\$6,049	
E7	88	1	88	SF	\$75	\$6,637	
F1	27	1	27	SF	\$75	\$1,991	
F2	54	1	54	SF	\$75	\$4,052	
F4	27	1	27	SF	\$75	\$2,034	
F4	173	1	173	SF	\$75	\$12,957	
W-01	20	7	140	SF	\$75	\$10,500	
W-02	36	16	576	SF	\$75	\$43,200	
W-06	148	1	148	SF	\$75	\$11,134	
G	50	6	300	SF	\$75	\$22,488	
H1	24	1	24	SF	\$75	\$1,783	
H2	24	1	24	SF	\$75	\$1,783	
H3	118	1	118	SF	\$75	\$8,820	
H4	81	1	81	SF	\$75	\$6,057	
H5	96	1	96	SF	\$75	\$7,166	
к	88	1	88	SF	\$75	\$6,585	
М	321	1	321	SF	\$75	\$24,068	
N	321	1	321	SF	\$75	\$24,068	
Р	453	1	453	SF	\$75	\$33,953	
Q	403	1	403	SF	\$75	\$30,231	
SF1 - Doors	30x70/2	4	8	EA	\$500	\$4,000	
	40x70/2	2	4	EA	\$500	\$2,000	
AG - Doors	30x70/4	2	8	EA	\$500		



## **B.2 Structural System Estimate**

Structural Syste	Structural System Comparison						
Division	Item	Estimate					
003	Concrete	\$247,351					
004	Structural Masonry	\$174,730					
005	Structural Steel	\$763,000					
Total Structu	ural System	\$1,185,081					

Division	Item	Quantity	Units	Unit Price	Total
004	Spilt Face CMU- Veneer	2,892	SF	\$27	\$78,084
	Ground Face CMU-Veneer	3,400	SF	\$20	\$68,000
	Interior Wall- Type 7- 8" CMU	588	SF	\$22	\$12,936
	Site Wall- Note 11	480	SF	\$27	\$12,960
	Dumpsters	5	EA	\$550	\$2,750
	Total				\$174,730
Scope of	Work/Takeoff				
Division	Item	Quanti	ty Unit	s Unit Pric	e Total
003	Slab-on-grade - 4"	16,900	) CY	\$71	\$14,814
	2nd Floor deck - 4-1/2"	24,300	) CY	\$71	\$23,963
	Roof deck - 1-1/2"	18,000	) CY	\$71	\$5,917
	Retaining wall A: cip concrete wall	132	CY	\$550	\$72,600
	Retaining wall C: cip concrete wall	74	CY	\$550	\$40,767
	Retaining wall D: cip concrete wall	71	CY	\$550	\$38,824
	Steel Reinforcement	6	Tons	\$700	\$26,750
	Footing for CMU wall	12	CY	\$350	\$4,096
	Formwork	1	CY	\$350	\$19,620
	Total				\$247,351
Scope of	Work/ Takeoff				
Division	item	Quantity	Units	Unit Price	Total
005	Structural Steel- 170 tons	170	Tons	\$3,400	\$578,000
	Steel Joists- 17 tons	17	Tons	\$2,200	\$37,400
	Metal Deck: 2"- 210 SQ	210	SQ	\$300	\$63,000
	Metal Deck: 1-1/2"- 227 SQ	227	SQ	\$300	\$68,100
	Metal Deck: 3"- 55 SQ	55	sq	\$300	\$16,500
	Total				\$763,000



## **B.3 Structural System Estimate**

vision	Steel Takeoff Item	Length	Quantity	Unit	Unit Price	Total
05	Steel Column					
	W8 X 31	12	28.0	LF	24.04	\$8,077
	HSS6 X 6-1/4"	6	41.0	EA	226	\$55,596
	HSS12.25 X 0.25	6	72.0	EA	728	\$314,496
	W8 X 48	12	52.0	LF	35.68	\$22,264
	W10 X 68	12	40.0	LF	49.33	\$23,678
	HSS8 X 8 X 3/8"	0.5	60.0	LF	425.5	\$12,765
	HSS4.5 X 0.188	7	65.0	EA	157.5	\$71,663
	W14 X 74	12	60.0	LF	53.33	\$38,398
	Beams					
	W16 x 26	14	46	LF	20.78	\$13,964
	W18 x 40	18	65	LF	31.38	\$36,715
	W12 x 22	11	75	LF	18.53	\$15,287
	W18 x 40	8	55	LF	31.38	\$13,807
	W12 x 22	18	25	LF	18.53	\$8,339
	W8 x 21	8	56	LF	19.62	\$8,790
	W16 x 26	12	25	LF	20.78	\$6,234
	W14 x 22	14	29	LF	20.82	\$8,453
	W14 x 26	25	21	LF	20.82	\$10,931
	W10 x 22	12	35	LF	20.27	\$8,513
	W6 x 9	9	30	LF	11.52	\$3,110
	Joists					
	20K6	27	38	LF	5.86	\$6,012
	12K3	14	35	LF	5.49	\$2,690
	12K1	15	27	LF	5.49	\$2,223
	16K3	15	30	LF	5.29	\$2,381
	18K9	25	68	LF	6.84	\$11,628
	10K1	15	35	LF	5.88	\$3,087
	14K26	32	32	LF	5.63	\$5,765
	Subtotal					\$714,866
					× MD Factor (0.98)	+ 5 % waste factor
	Total					\$735,597

## Shaare Tefila Congregation Olney, Montgomery County, Maryland FINAL THESIS REPORT



Concrete	Takeoff					
Division	Item	Length	Quantity	Unit	Unit Price	Total
003	Column Footings/ Grade Beams					
	2'0" x 12" x continuous	81	1.0	CY	\$69	\$1,242
	2'6" x 12" x continuous	135	1.0	CY	\$69	\$2,588
	3'0" x 12" x continuous	220	1.0	CY	\$69	\$5,060
	4'0" x 12" x continuous	18	1.0	CY	\$69	\$552
	4'6" x 12" x continuous	120	1.0	CY	\$69	\$4,140
	3'0" x 3'0" x 12"		11.0	EA	\$69	\$759
	4'0" x 4'0" x 12"		8.0	EA	\$69	\$981
	4'6" x 4'6" x 12"		3.0	EA	\$69	\$466
	5'0" x 5'0" x 12"		6.0	EA	\$69	\$1,150
	5'6" x 5'6" x 12"		4.0	EA	\$69	\$928
	6'0" x 6'0" x 12"		6.0	EA	\$69	\$1,656
	6'6" x 6'6" x 14"		6.0	EA	\$69	\$2,267
	7'0" x 7'0" x 14"		6.0	EA	\$69	\$2,200
	7'6" x 6'0" x 28"		2.0	EA	\$69	\$1,610
	8'0" x 7'0" x 28"		2.0	EA	\$69	\$2,004
	7'6" x 7'6" x 16"		6.0	EA	\$69	\$3,450
	8'0" x 8'0" x 16"		4.0	EA	\$69	\$2,617
	8'6" x 8'6" x 18"		2.0	EA	\$69	\$1,662
	9'6" x 9'6" x 20"		1.0	EA	\$69	\$1,153
	10'0" x 10'0" x 20"		1.0	EA	\$69	\$1,278
	Slab On Grade - 4"	16,900	1.0	CY	\$71	\$14,813
	Composite Floor Deck- 4-1/2"	24,300	1.0	СҮ	\$71	\$22,365
	Roof Deck - 1-1/2"	1,800	1.0	СҮ	\$71	\$592
	Concrete Pier					
	18" x 18"		6.0	EA	\$69	\$414.0
	12" x 12"		6.0	EA	\$69	\$414.0
	18" x 18"		2.0	EA	\$69	\$138.0
	22" × 22"		3.0	EA	\$69	\$207.0
	12" x 18"		7.0	EA	\$69	\$483.0
	11" x 18"		11.0	EA	\$69	\$759.0
	16" x 16"		11.0	EA	\$69	\$759.0

## Shaare Tefila Congregation Olney, Montgomery County, Maryland FINAL THESIS REPORT



ision	Takeoff (Continued)	Dimensions	Quantity	Unit	Unit Price	Total		
3	CIP Concrete Retaining Wall							
	Retaining wall A: cip concrete wall	132	1.0	CY	\$550	\$72,600		
	Retaining wall C: cip concrete wall	74	1.0	CY	\$550	\$40,767		
	Retaining wall D: cip concrete wall	71	1.0	CY	\$550	\$38,824		
	CIP Formwork							
	Footing	18" x" 18"	72.0	SFA	3.4	\$2,203		
	Columns	20" x 12"	15.0	SFA	10	\$3,000		
	Composite Floor Deck- 4-1/2"	24,300	1.0	SFA	3.78	\$1,176		
	Roof Deck - 1-1/2"	1,800	1.0	SFA	3.78	\$392		
	Slab on Grade - 4"	16,900	1.0	SFA	4.56	\$788		
	Beams and Girders	24" x 12"	68.0	SFA	6.1	\$16,592		
	Subtotal					\$255,049		
						x MD factor(0.97)		
						+ 5% waste factor		
	Total							



## **B.3 General Conditions Estimate**

General Conditions Estimate									
Description	Cost								
Bonds/ Insurance	\$1,390,062								
Staffing	\$24,240								
Temp Utilities	\$4410/ mo								
Office Support	\$1,784								
Other	\$300								

Bonds/ Insurance												
Descirption Cost Associated												
Design Team Fees	\$0											
Builder's Risk Insurance	\$20,292											
Subcontractor's Bond	\$0											
Payment & Performance Bond	\$80,460											
General Contractor Insurances	\$0											
Owner's Contingency	\$586,050											
Gross Receipts Taxes	\$0											
Escalation/ GC Contingency	\$234,420											
Overhead & Profit	\$468,840											
Total	\$1,390,062											

Project Staffing										
Descirption	Cost Associated									
Layout Engineer	\$4,340									
Field Personnel, P M	\$7,100									
Field Personnel, A P M	\$6,200									
Field Personnel, Super	\$6,600									
Total	\$24,240									



Temporary Utilities														
Descirption	Fee	Units	Monthly											
Temp Protection	0.53	SF		\$1,899										
Temp Fencing	8.03	LF		\$368										
Temp Utilities	48	CSF		\$1,218										
Temp Toilets	110	Ea		\$550										
Dumpster Rental	14.75	CSF		\$264										
Continuous Cleanup	31	MSF		\$111										
Total		\$4,410	/mo											

Office Support											
Descirption											
Office Trailer	\$265										
Field Office Expenses	\$565										
Project Signs	\$825										
Final Cleanup	\$129										
Total	\$1,784										

Other Costs													
Description	Fee	Units	Monthly										
Persn Protect Equip	50	Ea		\$100									
General Hand Toons	60	Ea		\$200									
Total				\$300									



## Shaare Tefila Congregation

Olney, Montgomery County, MD

		Duration		4001230	14401	120012	30122	10112	001220	1220112	30122011200	<u>143014401</u> 12	0012001	420112	0 1 1 2 3	<u>12201</u>	120012
Shaare Te	fila Congregation	466 26-Nov-07	08-Sep-09	: :	-			1									
Preconst	ruction	180 26-Nov-07	04-Aug-08							• 04-A	g-08, Preconstructio	n					
PC 1010	Building VE Soultions	180 26-Nov-07	01-Aug-08						1	Buildi	ng VE Soultions						
PC 1020	Building Permit	0 04-Aug-08								🔶 Build	ng Permit						
PC 1030	Erosion & Sediment Permit	0 04-Aug-08	04-Aug-08								on & Sediment Permi	t					
PC 1040	Notice to Proceed	0 04-Aug-08								Notic	e to Proceed						
Sitework		193 04-Aug-08	29-Apr-09							•					29-Apr-0	9, Sitęwork	
SW 1010	Sitework Precon	4 04-Aug-08	07-Aug-08							Site	vork Precon				1		
SW 1040	Demo & Clear Site	10 08-Aug-08	21-Aug-08							- i 💻 I	emo & Clear Site						
SW 1020	Relocate Existing Fire Hydrant	3 22-Aug-08	26-Aug-08								Relocate Existing Fir	e Hydrant					
SW 1050	Excavate Building Pad	10 22-Aug-08	04-Sep-08								Excavate Building	Pad					
SW 1030	Install Sediment Control Me	15 27-Aug-08	16-Sep-08								Install Sedimer	t Control Measures					
SW 1070	Excavate Storm Ponds	10 05-Sep-08	18-Sep-08								Excavate Stor	m Ponds					
SW 1060	Drill Geothermal Wells	10 19-Sep-08	02-Oct-08								🔲 Drill Geoth	ermal Wells					
SW 1080	Install Sewing Piping	10 19-Sep-08	02-Oct-08								Install Sew	ing Piping			-		
SW 1090	Water Service Piping	10 03-Oct-08	16-Oct-08		1						📕 Water	Service Piping					
SW 1100	Install storm pipe and struct	15 17-Oct-08	06-Nov-08								lr	stall storm pipe and	structures				
SW 1110	Install power ductbank	10 07-Nov-08	20-Nov-08									Install power duc	tbank				
SW 1120	Rough grade roadway	10 07-Nov-08	20-Nov-08								-	Rough grade roa	dway				
SW 1130	Install and Backfill Retaining	15 07-Nov-08	27-Nov-08									Install and Bac	till Retaining v	walls			
SW 1140	Install Site Lighting Raceways	15 21-Nov-08	11-Dec-08									Install Site	Lighting Racev	ways			
SW 1150	Install Curb & Gutter	10 21-Nov-08	04-Dec-08									Instal Curb 8	Gutter				
SW 1160	Base Course Asphalt	10 05-Dec-08	18-Dec-08									📕 Base Cou	rse Asphalt				
SW 1170	Install Site Lighting Fixtures	10 12-Dec-08	25-Dec-08									Install S	Site Lighting Fix	xtures			
SW 1180	Install Lanscaping	15 07-Apr-09	27-Apr-09												Install La	nscaping	
SW 1190	Final Course Asphalt	1 28-Apr-09	28-Apr-09											I	Final Cou	irse Asphal	t
SW 1200	Lot Striping/ Marking Layout	1 29-Apr-09	29-Apr-09											- (	Lot Stripi	ng/ Marking	g Layout
Structura	al	115 05-Sep-08	12-Feb-09										12-Feb-0	9 Structur	ral		
STR 1000	Found/ Stripftg North	15 05-Sep-08	25-Sep-08								Found/ Strip	ftg North					
STR 1040	Found/ Stripftg West	15 26-Sep-08	16-Oct-08								Found/	Stripftg West					
STR 1030	Found/ Stripftg South	15 17-Oct-08	06-Nov-08	1				·			📫 F	ound/ Stripftg South	1				
STR 1050	Concrete Slab lower	10 17-Oct-08	30-Oct-08								🗖 Co	ncrete Slab lower					
STR 1150	Steel Procurement	30 31-Oct-08	11-Dec-08									Steel Procu	rement				
STR 1010	Found/ Stripftg East	15 07-Nov-08	27-Nov-08									Found/Stripftg	East				
STR 1020	Found/ Backfill	10 07-Nov-08	20-Nov-08	1								Found/ Backfill					
STR 1060	Structural Steel upper	10 12-Dec-08	25-Dec-08									Structu	ral Steel upper	·			
STR 1070	Decking upper	7 26-Dec-08	05-Jan-09									📕 Decl	ong upper				
STR 1080	Struct Steel/ Joists roof	15 26-Dec-08	15-Jan-09									📕 SI	truct Steel/ Jois	sts roof			
STR 1090	Install Glu Lam Beams	5 26-Dec-08	01-Jan-09									📕 Instal	Glu Lam Bear	ms			
STR 1100	Shear Studs upper	3 06-Jan-09	08-Jan-09									She	ar Studs uppe	r			
STR 1110	Slab on Deck upper	7 16-Jan-09	26-Jan-09										Slab on Deck	upper			
STR 1130	Install Steel Stairs	15 16-Jan-09	05-Feb-09									-	📕 Install Stee	el Stairs			
STR 1120	Decking roof	10 27-Jan-09	09-Feb-09									•	E Decking r	oof			
STD 1140	Place Concr Stl Stairs	5 06-Feb-09	12-Feb-09										Place Co	oncr Stl Sta	airs		



## Shaare Tefila Congregation

Olney, Montgomery County, MD

vity ID	Activity Name	Original Start Duration	Finish	D 20012	3012	20112	м 20012	3012201	120012	2012	20112	s 3012:	0 20112	001230122	
Architec	tural	167 16-Jan-09	08-Sep-09												
Facade		60 16-Jan-09	10-Apr-09	+											10-Apr-09, Facade
	Perim Frm/ Sheath North	10 16-Jan-09	29-Jan-09			1				-					Perim: Frm/ Sheath North
A.F 1	Install CMU North	15 30-Jan-09	19-Feb-09			1									Install CMU North
A.F 1	Cemnt Panl Syst North	10 30-Jan-09	12-Feb-09			-									Cemnt Panl Syst North
A.F 1	Ceramic Tile North	5 30-Jan-09	05-Feb-09			-									Ceramic Tile North
A.F 1	Perim Frm/ Sheath East	10 30-Jan-09	12-Feb-09		+										Périm Frm/ Sheath East
A.F 1	Galazing Units North	10 06-Feb-09	19-Feb-09			1									Galazing Units North
A.F 1	Install CMU East	5 13-Feb-09	19-Feb-09			1									Install CMU East
A.F 1	Ceramic Tile East	5 13-Feb-09	19-Feb-09			1				-					Ceramic Tile East
A.F 1	Cemnt Panl Syst East	10 13-Feb-09	26-Feb-09												Cemnt Panl Syst East
A.F 1	Perim Frm/ Sheath South	15 13-Feb-09	05-Mar-09	++	÷	<u> </u>									Perim Frm/ Sheath South
A.F 1	Glaz Units/ Syst East	7 20-Feb-09	02-Mar-09	-											Glaz Units/ Syst East
A.F 1	North Watertight	0 20-Feb-09	02-1010-05			1									◆ North Watertight
A.F 1	East Watertight	0 03-Mar-09				1									<ul> <li>East Watertight</li> </ul>
A.F 1 A.F 1	Install CMU South	5 06-Mar-09	12-Mar-09			1									<ul> <li>Last waterught</li> <li>Install CMU South</li> </ul>
A.F 1	Ceramic Tile South	15 06-Mar-09	26-Mar-09	+	+	÷									Ceramic Tile South
A.F 1	Perim Frm/ Sheath West	10 06-Mar-09	19-Mar-09												Perim Frm/ Sheath West
A.F 1	Install CMU West	5 20-Mar-09	26-Mar-09	-		1									Install CMU West
A.F 1 A.F 1	Ceramic Tile West	7 20-Mar-09	30-Mar-09												Ceramic Tile West
A.F 1 A.F 1	Glaz Units/ Syst South	10 27-Mar-09	09-Apr-09			1									Glaz Units/ Syst South
	Glaz Units/ Syst South		•												Glaz Units/ Syst Soluti
A.F 1:		5 31-Mar-09	06-Apr-09	-		1									1 1 1 1 1 1 <sup>2</sup> 1 1
A.F 1:	-	0 07-Apr-09													♦ West Watertight
A.F 1	South Watertight	0 10-Apr-09				1									◆ South Watertight
Roofing		62 06-Feb-09	04-May-09												▼ 04-May-09, Roofing
	Install Copings/ Trims	15 06-Feb-09	26-Feb-09												Install Copings/ Trims
A.R 1	Roof Watertight	0 20-Feb-09				-									◆ Roof Watertight
A.R 1	Roof Insulation/ Membrane	20 07-Apr-09	04-May-09												Roof Insulation/ Membrane
Interiors		142 20-Feb-09	08-Sep-09		1	1				1					
		15 20-Feb-09	12-Mar-09												Frame Walls upper
		15 13-Mar-09	02-Apr-09	l		ļ									GWB Walls/Bulkhead upper
A.I 12		15 03-Apr-09	23-Apr-09												Frame Walls lower
A.I 14		10 03-Apr-09	16-Apr-09			1									Finish Walls/Bulkhead upper
A.I 14		10 17-Apr-09	30-Apr-09			1									Install HM Frames upper
A.I 12		15 24-Apr-09	14-May-09			1									GWB Walls/Bulkhead lowe
A.I 14		10 01-May-09	14-May-09		<u>.</u>	ļ									Install ACT Grid upper
		10 15-May-09	28-May-09												Finish GWB/Bulkhead
A.I 14		10 15-May-09	28-May-09		1	1									Prime & Point upper
		10 29-May-09	11-Jun-09		1	1									Install HM Frames
A.I 13		10 29-May-09	11-Jun-09			1									Finish Paint lower
A.I 14		10 29-May-09	11-Jun-09	ļi	<u>.</u>										📁 Ceramic/ Quarry Ti
A.I 12		10 12-Jun-09	25-Jun-09			1									Install ACT Grid
A.I 13		10 12-Jun-09	25-Jun-09		1	1									Ceramic Tile lo
		10 12-Jun-09	25-Jun-09			1									Doors/Hardwar
A I 13	Doors/Hardware lower	10 26-Jun-09	09-Jul-09		1	1				1	i .				Dodrs/Hard



## Shaare Tefila Congregation

Olney, Montgomery County, MD

| vity ID Ad | Activity Name  | Original Start<br>Duration   | Finish  | D<br>20012  | 3012  | 20112  | м<br>20012  | A<br>30122   
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| A.I 14     | Casework/ Millwork upper   | 7 10-Jul-09  | 20-Jul-09   |   | 1   | 1  |   |  
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| A.I 14     | Flooring upper   | 10 21-Jul-09   | 03-Aug-09   |   |   |  |   |  
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| A.I 13     | Casework/ Millwork lower   | 7 24-Jul-09  | 03-Aug-09   |   |   |  |   |  
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| A.I 13     | Flooring lower   | 10 04-Aug-09   | 17-Aug-09   |   |   |  |   |  
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| A.I 14     | Toilet access/part upper   | 5 04-Aug-09  | 10-Aug-09   |   |   | 1  |   | L  
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| A.I 13     | Toilet access/partit lower   | 5 18-Aug-09  | 24-Aug-09   |   |   |  |   |  
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| A.I 15     | Tack, Mrkerbrds etc  | 5 25-Aug-09  | 31-Aug-09   |   |   |  |   |  
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|            | A.I 13<br>A.I 14<br>A.I 14<br>A.I 13<br>A.I 13<br>A.I 13<br>A.I 15<br>A.I 15<br>A. | A.I 13       Flooring lower         A.I 14       Toilet access/part upper         A.I 15       Final Inspections         A.I 13       Toilet access/partit lower | A.I 14         Finish Paint upper         10         26-Jun-09           A.I 13         Prime & Point lower         10         10-Jul-09           A.I 14         Casework/ Millwork upper         7         10-Jul-09           A.I 14         Casework/ Millwork lower         7         24-Jul-09           A.I 13         Casework/ Millwork lower         7         24-Jul-09           A.I 13         Flooring lower         10         04-Aug-09           A.I 14         Toilet access/part upper         5         04-Aug-09           A.I 15         Final Inspections         10         11-Aug-09           A.I 15         Final Inspections         10         11-Aug-09           A.I 15         Tack, Mrkerbrds etc         5         25-Aug-09           A.I 15         Punchlist         10         08-Sep-09           A.I 15         Occupancy         0         08-Sep-09           A.I 15         Occupancy         0         8-Sep-08           ME 1540         Elevator Jack Hole         5         24-Oct-08*           ME 1550         Inder Slab Piping         15         31-Oct-08*           ME 1550         Inder Slab Piping         15         19-Nov-08*           ME 1680 | A.I 14         Finish Paint upper         10         26-Jun-09         09-Jul-09           A.I 13         Prime & Point lower         10         10-Jul-09         23-Jul-09           A.1 14         Casework/ Millwork upper         7         10-Jul-09         03-Aug-09           A.1 13         Casework/ Millwork lower         7         24-Jul-09         03-Aug-09           A.I 13         Flooring lower         10         04-Aug-09         17-Aug-09           A.I 14         Toilet access/part upper         5         04-Aug-09         10-Aug-09           A.I 15         Final Inspections         10         11-Aug-09         24-Aug-09           A.I 15         Toilet access/partit lower         5         25-Aug-09         31-Aug-09           A.I 15         Substantial Completion         0         8-Sep-09         31-Aug-09           A.I 15         Substantial Completion         0         8-Sep-09         30-Oct-08           ME 1550         Under Slab Piping         15         30-Oct-08*         23-Oct-08           ME 1550         Install Rooftop Equipment         15         31-Oct-08*         20-Nov-08           ME 1560         Install Rooftop Equipment         15         31-Oct-08*         20-Nov-08 | A.I 14         Finish Paint upper         10         26-Jun-09         09-Jul-09         09-Jul-09           A.I 13         Prime & Point lower         10         10-Jul-09         23-Jul-09         03-Aug-09           A.I 14         Casework/ Millwork upper         7         10-Jul-09         03-Aug-09         03-Aug-09           A.I 13         Casework/ Millwork lower         7         24-Jul-09         03-Aug-09         03-Aug-09           A.I 13         Fioring lower         10         04-Aug-09         17-Aug-09         03-Aug-09           A.I 13         Final Inspections         10         11-Aug-09         24-Aug-09         04-Aug-09           A.I 15         Final Inspections         10         11-Aug-09         24-Aug-09         04-Aug-09           A.I 15         Tack, Mrkerbrds etc         5         25-Aug-09         07-Sep-09         08-Sep-09           A.I 15         Occupancy         0         08-Sep-08         02-Oct-08         02-Oct-08           ME 1550         Instal Rooftop Equip         5         26-Sep-08*         02-Oct-08           ME 1550         Instal Rooftop Equip         5         20-Sep-08*         02-Oct-08           ME 1560         Instal Al-U's/ Pump lower         15         31-Oct-08 | A. 114         Finish Paint upper         10         26-Jun-09         09-Jul-09         23-Jul-09           A. 113         Prime & Point lower         10         10-Jul-09         23-Jul-09         23-Jul-09           A. 114         Casework/ Millwork lower         7         10-Jul-09         20-Jul-09         3-Aug-09           A. 113         Casework/ Millwork lower         7         24-Jul-09         03-Aug-09           A. 113         Flooring lower         10         04-Aug-09         17-Aug-09           A. 113         Flooring lower         5         18-Aug-09         24-Aug-09           A. 115         Final Inspections         10         12-Aug-09         31-Aug-09           A. 115         Tack, Mrkerbrds etc         5         25-Aug-09         31-Aug-09           A. 115         Substantial Completion         0         08-Sep-09         07-Sep-09           ME 1540         Elevator Jack Hole         5         26-Sep-08         20-Ot-08           ME 1550         Under Slab Piping         15         10-Ot-08*         30-Oct-08           ME 1550         Under Slab Piping         15         19-Nov-08*         18-Dec-08           ME 1560         Ductwork Rough-in lower         20         19-Nov-08* | A.114         Finish Paint upper         10         26-Jun-09         09-Jul-09           A.113         Frime & Point lower         10         10-Jul-09         23-Jul-09           A.114         Flooring upper         10         21-Jul-09         03-Aug-09           A.113         Casework/ Millwork lower         7         24-Jul-09         03-Aug-09           A.113         Flooring lower         10         04-Aug-09         17-Aug-09           A.113         Float access/part upper         10         04-Aug-09         17-Aug-09           A.113         Toilet access/part upper         5         18-Aug-09         24-Aug-09           A.114         Toilet access/part upper         10         25-Aug-09         07-Sep-09           A.115         Funchist         10         25-Aug-09         07-Sep-09           A.115         Occupancy         0         08-Sep-09         16           AL150         Cocupancy         0         08-Sep-09         16           ME 1550         Install Rooftop Equip         5         24-Oct-08*         30-Oct-08           ME 1550         Install Rooftop Equip         5         24-Oct-08*         30-Oct-08           ME 1560         Install Rooftop Equip         19- | A114       Finish Paint upper       10       26-Jun-09       09-Jul-09         A.113       Prime & Point lower       10       10-Jul-09       23-Jul-09         A.114       Casework/ Millwork upper       7       10-Jul-09       20-Jul-09         A.113       Casework/ Millwork upper       10       21-Jul-09       03-Aug-09         A.113       Casework/ Millwork lower       7       24-Jul-09       03-Aug-09         A.113       Flooring lower       10       04-Aug-09       17-Aug-09         A.114       Toilet access/partit lower       5       04-Aug-09       24-Aug-09         A.115       Final Inspections       10       11-Aug-09       24-Aug-09         A.115       Substantial Completion       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upper         5         04-Aug-09         24-Aug-09           Al 15         Final Inspections         10         11-Aug-09         24-Aug-09           Al 15         Tolek access/parti Upper         5         84-Aug-09         24-Aug-09           Al 15         Tolek access/partit lower         5         8-Sep-09 | Ali 14         Finish Paint upper         10         26-Jun-09         09-Jul-09         14 31 142 142 142 142 142 142 142 142 142 14 | Ali 14         Finish Paint upper         10         26-Jun-09         09-Jul-09           A.I 13         Prime & Point lower         10         10-Jul-09         23-Jul-09           A.I 14         Casework/ Milwork upper         7         10-Jul-09         03-Aug-09           A.I 13         Casework/ Milwork lower         7         24-Jul-09         03-Aug-09           A.I 13         Flooring upper         10         04-Aug-09         17-Aug-09           A.I 14         Final Inspections         10         11-Aug-09         24-Aug-09           A.I 15         Final Inspections         10         11-Aug-09         24-Aug-09           A.I 15         Final Inspections         10         08-Sep-09         0-Caug-09           A.I 15         Ocupancy         0         08-Sep-09         0-Caug-09           ME 1500         Coupancy         0         08-Sep-09         0-Caug-04           ME 1500         Inder Staul Rodtop Equip         15         31-Oct-08         20-Ca-08           ME 1550         Inder Staul Rodtop Equip         5         20-Aug-03         0-Ca-08           ME 1500         Install Rodtop Equip         5         20-Ca-08         0-Ca-08           ME 1500         Install Rodtop Equi | Al14         Finish Paint upper         10         26-Jun-09         09-Jul-09         23-Jul-09         24-Jul-09         23-Jul-09           Al14         Casework/Millwork upper         7         10-Jul-09         23-Jul-09         3-Aug-09           Al14         Casework/Millwork upper         70         21-Jul-09         03-Aug-09           Al13         Casework/Millwork lower         7         24-Jul-09         03-Aug-09           Al13         Floring lower         10         04-Aug-09         17-Aug-09           Al14         Tolicit accass/partit lower         5         04-Aug-09         24-Aug-09           Al15         Tack, Mrkerbrds etc         5         25-Aug-09         37-Aug-09           Al15         Substantial Completion         0         08-Sep-09         14           Al15         Substantial Completion         0         08-Sep-09         12-Out-08           ME 1560         Inder Siba Piping         15         0-Out-08         20-Out-08           ME 1560         Inder Siba Piping         15         0-Out-08         20-Out-08           ME 1560         Inder Siba Piping         15         19-Nov-08'         18-Dec-08           ME 1560         Indet Inder K Roug-In-Inever         15 | Alt4         Finish Paint upper         10         25-Jul-09         05-Jul-09         0 | A.114         Finish Paint upper         10         25-Jur-09         09-Jul-09           A.113         Prime & Point lower         10         10-Jul-09         23-Jul-09           A.114         Casework/ Milwork upper         7         10-Jul-09         03-Aug-09           A.114         Flooring upper         10         12-Jul-09         03-Aug-09           A.113         Flooring lower         10         04-Aug-09         10-Aug-09           A.114         Toilet access/part upper         5         04-Aug-09         10-Aug-09           A.114         Toilet access/part upper         5         04-Aug-09         17-Aug-09           A.115         Final inspections         10         11-Aug-09         24-Aug-09           A.115         Purchist         10         25-Aug-09         31-Aug-09           A.115         Purchist         10         25-Aug-09         31-Aug-09           A.115         Occupancy         0         0-8-Sep-09         10-4-40-02           ME 1500         Insall Rootop Equip ment         15         31-Oct-08'         25-Oct-08           ME 1500         Insall Rootop Equip ment         15         31-Oct-08'         25-Oct-08           ME 1600         Insall Rootop Equip ment </td <td>A114       Finish Paint upper       10       26-Jun-09       09-Jul-09         A114       Prime &amp; Point lower       10       10-Jul-09       20-Jul-09         A114       Casework/ Milwork upper       10       21-Jul-09       03-Aug-09         A114       Floring upper       10       21-Jul-09       03-Aug-09         A113       Floring lower       10       21-Jul-09       03-Aug-09         A114       Tolet access/part upper       5       04-Aug-09       17-Aug-09         A114       Tolet access/part upper       5       04-Aug-09       17-Aug-09         A114       Tolet access/part upper       5       04-Aug-09       77-Aug-09         A115       Final inspections       10       112-Aug-09       07-Sep-09         A115       Tock, Mkerbrot set       5       25-Aug-09       07-Sep-09         A115       Occuparcy       0       08-Sep-08       02-Oct-08         ME 1500       Ibrador Sab Pijing       15       30-Oct-08       30-Oct-08         ME 1500       Incal Elevitor       10       92-Aoct-08       30-Oct-08         ME 1600       Install ADU/D Pump lower       10       91-Aoct-08       30-Oct-08         ME 1600       Ingling</td> <td>A 114       Finish Paint upper       10       28-Jun-09       09-Jul-09         A 114       Prime &amp; Point luwer       10       10-Jul-09       23-Jul-09         A 114       Casework Milwork upper       7       10-Jul-09       03-Jul-09         A 113       Casework Milwork upper       7       10-Jul-09       03-Jul-09         A 114       Casework Milwork upper       7       24-Jul-09       03-Jul-09         A 113       Toilet access/part upper       10       04-Jul-09       04-Jul-09         A 114       Toilet access/part upper       10       14-Jul-09       24-Jul-09         A 115       Toilet access/part upper       10       14-Jul-09       24-Jul-09         A 115       Toilet access/part upper       10       18-Jul-09       24-Jul-09         A 114       Toilet access/partit lower       10       8-Sau-09       7-Sau-09       7-Sau-09         A 115       Substanial Competion       10       8-Sau-09       7-Sau-09       7-Sau-09       7-Sau-09         B 10-10       Install Rochop Equip       15       24-Suu-09       2-Suu-09       1-Sau-09       1-Sau-09       1-Sau-09       1-Sau-09       1-Sau-09       1-Sau-09       1-Sau-09       1-Sau-09       1-Sau-09       <td< td=""><td>A 114       Finish Paint upper       10       26-Jun-09       23-Jul-09         A 114       Prime &amp; Point tower       10       10-Jul-09       23-Jul-09         A 114       Casework Milwork upper       10       21-Jul-09       03-Aug-09         A 114       Casework Milwork upper       10       21-Jul-09       03-Aug-09         A 114       Toilet accessignation       10       21-Jul-09       03-Aug-09         A 114       Toilet accessignation       10       04-Aug-09       10-Aug-09         A 114       Toilet accessignation       10       10-Jul-09       24-Aug-09         A 115       Toilet accessignation       10       0       0-B-Sep-09         A 115       Substantal Completion       10       0       0-B-Sep-09         A 115       Substantal Completion       10       0       0-B-Sep-09         ME 1540       Eloxator Jack Hole       5       2-B-Sep-08       2-D-Co-88         ME 1540       Install Rootop Equipment       15       3-D-Co-88       2-D-Co-88         ME 1540       Install Rootop Equipment       15       3-D-Co-88       2-D-Roo-28         ME 1540       Install Rootop Equipment       15       3-D-Co-88       2-D-Roo-28</td><td>A114       Finish Paint upper       10       28-Jun-00       09-Jul-09         A114       Tame A Point lower       10       10-Jul-00       23-Jul-09         A114       Casework Milwork upper       7       10-Jul-00       23-Jul-09         A114       Descring upper       10       10-Jul-00       23-Jul-09         A114       Descring upper       10       21-Jul-00       23-Jul-09         A114       Finish Paint upper       10       24-Jul-00       23-Jul-09         A114       Tooing upper       10       10-Jul-09       24-Jul-09         A114       Tooing lower       10       10-Jul-09       24-Jul-09         A115       Tooing lower       10       10-Jul-09       24-Jul-09         A115       Tooing kindendison       5       18-Jul-09       24-Jul-09         A115       Tooing kindendison       5       28-Jul-09       17-Jul-09         A115       Tooing kindendison       5       28-Jul-09       17-Jul-09         A116       Description       5       18-Jul-09       24-Jul-09         A115       Description       5       28-Jul-09       17-Jul-09         Retriet       Inteaccossignatit lower       5       28-J</td><td>A114       Finish Paint upper       10       28-Ju-09       9-Ju-09         A113       Prime &amp; Point lover       10       10-Ju-09       23-Ju-09         A114       Casework/ Milwork upper       7       10-Ju-09       23-Ju-09         A114       Casework/ Milwork upper       7       10-Ju-09       23-Ju-09         A114       Finish Paint upper       10       0-Ju-09       07-Ju-09         A114       Finish Paint upper       10       0-Ju-09       07-Ju-09         A113       Finish Inspections       10       10-Ju-09       27-Ju-09         A115       Task Mithords du       5       10-Ju-09       27-Ju-09         A115       Task Mithords du       5       18-Ju-09       27-Ju-09         A115       Task Mithords du       5       27-Ju-09       27-Ju-09         A115       Task Mithords du       0       28-Ju-09       7-Sep-09         A116       Casework Mithork State       5       28-Ju-09       7-Sep-09         A115       Task Mithords du       6       28-Ju-09       3-Du-048         ME 1500       Elsonachachachachachachachachachachachachacha</td><td>A144       Prinis Paint upper       10       28-Jun-09       09-Jul-09         A113       Prime &amp; Point (Newer)       10       10-Jul-09       23-Jul-09         A1414       Casework Millowick (Upper)       71       10-Jul-09       23-Jul-09         A1414       Casework Millowick (Upper)       71       10-Jul-09       23-Jul-09         A1413       Casework Millowick (Upper)       72       24-Jul-09       23-Jul-09         A1413       Casework Millowick (Upper)       50       64-Jul-09       24-Jul-09         A1415       Final Inspections       10       11-Jul-09       24-Jul-09         A113       Casework Millowick (Upper)       50       64-Jul-09       24-Jul-09         A115       Final Inspections       10       11-Jul-09       24-Jul-09         A115       Distained Completion       0       8-Sep-09       E-Hout-10         A115       Distained Completion       0       8-Sep-08       7-Hout-09         ME 1500       Under Sale Ping       15       3-Oc-067       2-Oc-067         ME 1500       Under Sale Ping       15       3-Oc-067       2-Oc-067         ME 1500       Under Sale Ping       15       3-Oc-067       2-Oc-067         M</td><td>A114       Finish Paint upper       10       24-Ju-09       04-Ju-09         A113       Pinne &amp; Point lower       10       10-Ju-09       23-Ju-09         A114       Casework Milwork upper       10       21-Ju-09       23-Ju-09         A114       Description upper       10       21-Ju-09       23-Ju-09         A114       Description upper       10       21-Ju-09       23-Ju-09         A113       Description upper       10       21-Ju-09       23-Ju-09         A113       Description upper       10       21-Ju-09       23-Ju-09         A115       Descriptione       10       11-Ju-09       24-Ju-09         A115       Teack Millowith upper       10       25-Ju-09       24-Ju-09         A115       Descriptione       5       10-Ju-09       24-Ju-09         A115       Descriptione       5       25-Zu-09       31-Ju-09         A115       Descriptione       15       31-Du-09       20-Du-08         ME 1500       Linder Sab Pinjng       15       32-Du-08       10-Du-09       20-Du-08         ME 1500       Linder Sab Pinjng       15       31-Du-09       20-Du-08       10-Du-09       10-Du-09       10-Du-09       10-Du-09<!--</td--><td>A114       Frish Pairt upper       10       28-Jun-09       09-Jul-09         A113       Frish R-Dint lupper       10       10-Jul-09       25-Jul-09         A114       Casework Milwork upper       10       12-Jul-09       25-Jul-09         A114       Casework Milwork upper       10       12-Jul-09       25-Jul-09         A114       Casework Milwork upper       10       12-Jul-09       25-Jul-09         A113       Casework Milwork upper       10       14-Jug-09       17-Jul-09         A114       Flack Medrati atcomeson upper       50       6-Jug-09       7-Jug-09         A115       Instail Tock Accessjont upper       50       6-Jug-09       7-Jug-09         A115       Instail Modernal atcome       5       18-Jug-09       7-Jug-09         A115       Instail Accession upper       5       2-Jug-09       7-Jug-09         A115       Occupancy       0       08-Sep-09       7-Jug-09       7-Jug-09         M1150       Undor Staip Piping       5       2-Jug-08       2-Jug-08       7-Jug-09         M1150       Undor Staip Piping       5       2-Jug-08       2-Jug-08       7-Jug-09         M1150       Undor Staip Piping       5       2-Jug-08</td><td>A114       Prink Paint upper       10       25-Jun 00       09-Jul 20         A113       Prink &amp; Font lower       10       10-Jul 20       20-Jul 20         A114       Descendent Millorit upper       10       10-Jul 20       20-Jul 20         A114       Descendent Millorit upper       10       2-Jul 20       03-Jul 20         A114       Descendent Millorit upper       10       2-Jul 20       03-Jul 20         A113       Descendent Millorit upper       10       4-Jul 20       03-Jul 20         A115       Descendent Millorit upper       10       4-Jul 20       03-Jul 20         A115       Descendent Millorit upper       10       4-Jul 20       03-Jul 20         A115       Descendent Millorit upper       10       4-Jul 20       2-Jul 20       2-Jul 20         A115       Descendent Millorit upper       10       2-Jul 20       2-Jul 20       2-Jul 20         A115       Subdarial Comprision       0       0-Sep-20       2-Jul 20       2-Jul 20       2-Jul 20         M1150       Under Sale Pring       10       2-Jul 20       2-Jul 20</td></td></td<><td>A114       Prink Paint upper       10       29-Jun 00       09-Jul 20         A113       Prink Paint upper       10       10-Jul 20       20-Jul 20         A114       Caseowick Milenok tupper       10       10-Jul 20       20-Jul 20         A114       Caseowick Milenok tupper       10       22-Jul 20       20-Jul 20         A111       Descond Milenok tupper       10       22-Jul 20       05-Aug 20         A113       Descond Milenok tupper       10       24-Jul 20       05-Aug 20         A113       Desconspherit leaver       10       04-Aug 20       17-Aug 20         A115       Desconspherit leaver       10       10-Aug 20       24-Aug 20         A115       Desconspherit leaver       10       25-Aug 20       17-Aug 20         A115       Desconspherit leaver       10       25-Aug 20       17-Aug 20         A115       Desconspherit leaver       10       25-Aug 20       17-Aug 20         A116       Desconspherit leaver       10       25-Aug 20       17-Aug 20         A115       Desconspherit leaver       10       25-Aug 20       17-Aug 20         M116       Desconspherit leaver       10       25-Aug 20       25-Aug 20         M116<td>A114       Prink Pant uppor       10       82-Jun 00       00-Jul 00         A113       Prink Pant Uppor       10       10-Jul 00       23-Jul 00         A114       Prink Pant Value       10       10-Jul 00       23-Jul 00         A114       Description       10       10-Jul 00       03-Jul 00         A115       Description       10       10-Jul 00       03-Jul 00         A114       Notat Accessphat User       10       10-Jul 00       22-Jul 00         A115       Description       10       10-Jul 00       22-Jul 00       22-Jul 00         A114       Prink Pain       Pain Pain       Pain Pain       Pain Pain       Pain Pain         A116       Description       0       05-Jul 00       07-Jul 00       07-Jul 00       07-Jul 00         A115       Description       10       0-Segoo       0-Support       0-Support       0-Support         A116       Description       10       0-Segoo       0-Suppo</td></td></td> | A114       Finish Paint upper       10       26-Jun-09       09-Jul-09         A114       Prime & Point lower       10       10-Jul-09       20-Jul-09         A114       Casework/ Milwork upper       10       21-Jul-09       03-Aug-09         A114       Floring upper       10       21-Jul-09       03-Aug-09         A113       Floring lower       10       21-Jul-09       03-Aug-09         A114       Tolet access/part upper       5       04-Aug-09       17-Aug-09         A114       Tolet access/part upper       5       04-Aug-09       17-Aug-09         A114       Tolet access/part upper       5       04-Aug-09       77-Aug-09         A115       Final inspections       10       112-Aug-09       07-Sep-09         A115       Tock, Mkerbrot set       5       25-Aug-09       07-Sep-09         A115       Occuparcy       0       08-Sep-08       02-Oct-08         ME 1500       Ibrador Sab Pijing       15       30-Oct-08       30-Oct-08         ME 1500       Incal Elevitor       10       92-Aoct-08       30-Oct-08         ME 1600       Install ADU/D Pump lower       10       91-Aoct-08       30-Oct-08         ME 1600       Ingling | A 114       Finish Paint upper       10       28-Jun-09       09-Jul-09         A 114       Prime & Point luwer       10       10-Jul-09       23-Jul-09         A 114       Casework Milwork upper       7       10-Jul-09       03-Jul-09         A 113       Casework Milwork upper       7       10-Jul-09       03-Jul-09         A 114       Casework Milwork upper       7       24-Jul-09       03-Jul-09         A 113       Toilet access/part upper       10       04-Jul-09       04-Jul-09         A 114       Toilet access/part upper       10       14-Jul-09       24-Jul-09         A 115       Toilet access/part upper       10       14-Jul-09       24-Jul-09         A 115       Toilet access/part upper       10       18-Jul-09       24-Jul-09         A 114       Toilet access/partit lower       10       8-Sau-09       7-Sau-09       7-Sau-09         A 115       Substanial Competion       10       8-Sau-09       7-Sau-09       7-Sau-09       7-Sau-09         B 10-10       Install Rochop Equip       15       24-Suu-09       2-Suu-09       1-Sau-09       1-Sau-09       1-Sau-09       1-Sau-09       1-Sau-09       1-Sau-09       1-Sau-09       1-Sau-09       1-Sau-09 <td< td=""><td>A 114       Finish Paint upper       10       26-Jun-09       23-Jul-09         A 114       Prime &amp; Point tower       10       10-Jul-09       23-Jul-09         A 114       Casework Milwork upper       10       21-Jul-09       03-Aug-09         A 114       Casework Milwork upper       10       21-Jul-09       03-Aug-09         A 114       Toilet accessignation       10       21-Jul-09       03-Aug-09         A 114       Toilet accessignation       10       04-Aug-09       10-Aug-09         A 114       Toilet accessignation       10       10-Jul-09       24-Aug-09         A 115       Toilet accessignation       10       0       0-B-Sep-09         A 115       Substantal Completion       10       0       0-B-Sep-09         A 115       Substantal Completion       10       0       0-B-Sep-09         ME 1540       Eloxator Jack Hole       5       2-B-Sep-08       2-D-Co-88         ME 1540       Install Rootop Equipment       15       3-D-Co-88       2-D-Co-88         ME 1540       Install Rootop Equipment       15       3-D-Co-88       2-D-Roo-28         ME 1540       Install Rootop Equipment       15       3-D-Co-88       2-D-Roo-28</td><td>A114       Finish Paint upper       10       28-Jun-00       09-Jul-09         A114       Tame A Point lower       10       10-Jul-00       23-Jul-09         A114       Casework Milwork upper       7       10-Jul-00       23-Jul-09         A114       Descring upper       10       10-Jul-00       23-Jul-09         A114       Descring upper       10       21-Jul-00       23-Jul-09         A114       Finish Paint upper       10       24-Jul-00       23-Jul-09         A114       Tooing upper       10       10-Jul-09       24-Jul-09         A114       Tooing lower       10       10-Jul-09       24-Jul-09         A115       Tooing lower       10       10-Jul-09       24-Jul-09         A115       Tooing kindendison       5       18-Jul-09       24-Jul-09         A115       Tooing kindendison       5       28-Jul-09       17-Jul-09         A115       Tooing kindendison       5       28-Jul-09       17-Jul-09         A116       Description       5       18-Jul-09       24-Jul-09         A115       Description       5       28-Jul-09       17-Jul-09         Retriet       Inteaccossignatit lower       5       28-J</td><td>A114       Finish Paint upper       10       28-Ju-09       9-Ju-09         A113       Prime &amp; Point lover       10       10-Ju-09       23-Ju-09         A114       Casework/ Milwork upper       7       10-Ju-09       23-Ju-09         A114       Casework/ Milwork upper       7       10-Ju-09       23-Ju-09         A114       Finish Paint upper       10       0-Ju-09       07-Ju-09         A114       Finish Paint upper       10       0-Ju-09       07-Ju-09         A113       Finish Inspections       10       10-Ju-09       27-Ju-09         A115       Task Mithords du       5       10-Ju-09       27-Ju-09         A115       Task Mithords du       5       18-Ju-09       27-Ju-09         A115       Task Mithords du       5       27-Ju-09       27-Ju-09         A115       Task Mithords du       0       28-Ju-09       7-Sep-09         A116       Casework Mithork State       5       28-Ju-09       7-Sep-09         A115       Task Mithords du       6       28-Ju-09       3-Du-048         ME 1500       Elsonachachachachachachachachachachachachacha</td><td>A144       Prinis Paint upper       10       28-Jun-09       09-Jul-09         A113       Prime &amp; Point (Newer)       10       10-Jul-09       23-Jul-09         A1414       Casework Millowick (Upper)       71       10-Jul-09       23-Jul-09         A1414       Casework Millowick (Upper)       71       10-Jul-09       23-Jul-09         A1413       Casework Millowick (Upper)       72       24-Jul-09       23-Jul-09         A1413       Casework Millowick (Upper)       50       64-Jul-09       24-Jul-09         A1415       Final Inspections       10       11-Jul-09       24-Jul-09         A113       Casework Millowick (Upper)       50       64-Jul-09       24-Jul-09         A115       Final Inspections       10       11-Jul-09       24-Jul-09         A115       Distained Completion       0       8-Sep-09       E-Hout-10         A115       Distained Completion       0       8-Sep-08       7-Hout-09         ME 1500       Under Sale Ping       15       3-Oc-067       2-Oc-067         ME 1500       Under Sale Ping       15       3-Oc-067       2-Oc-067         ME 1500       Under Sale Ping       15       3-Oc-067       2-Oc-067         M</td><td>A114       Finish Paint upper       10       24-Ju-09       04-Ju-09         A113       Pinne &amp; Point lower       10       10-Ju-09       23-Ju-09         A114       Casework Milwork upper       10       21-Ju-09       23-Ju-09         A114       Description upper       10       21-Ju-09       23-Ju-09         A114       Description upper       10       21-Ju-09       23-Ju-09         A113       Description upper       10       21-Ju-09       23-Ju-09         A113       Description upper       10       21-Ju-09       23-Ju-09         A115       Descriptione       10       11-Ju-09       24-Ju-09         A115       Teack Millowith upper       10       25-Ju-09       24-Ju-09         A115       Descriptione       5       10-Ju-09       24-Ju-09         A115       Descriptione       5       25-Zu-09       31-Ju-09         A115       Descriptione       15       31-Du-09       20-Du-08         ME 1500       Linder Sab Pinjng       15       32-Du-08       10-Du-09       20-Du-08         ME 1500       Linder Sab Pinjng       15       31-Du-09       20-Du-08       10-Du-09       10-Du-09       10-Du-09       10-Du-09<!--</td--><td>A114       Frish Pairt upper       10       28-Jun-09       09-Jul-09         A113       Frish R-Dint lupper       10       10-Jul-09       25-Jul-09         A114       Casework Milwork upper       10       12-Jul-09       25-Jul-09         A114       Casework Milwork upper       10       12-Jul-09       25-Jul-09         A114       Casework Milwork upper       10       12-Jul-09       25-Jul-09         A113       Casework Milwork upper       10       14-Jug-09       17-Jul-09         A114       Flack Medrati atcomeson upper       50       6-Jug-09       7-Jug-09         A115       Instail Tock Accessjont upper       50       6-Jug-09       7-Jug-09         A115       Instail Modernal atcome       5       18-Jug-09       7-Jug-09         A115       Instail Accession upper       5       2-Jug-09       7-Jug-09         A115       Occupancy       0       08-Sep-09       7-Jug-09       7-Jug-09         M1150       Undor Staip Piping       5       2-Jug-08       2-Jug-08       7-Jug-09         M1150       Undor Staip Piping       5       2-Jug-08       2-Jug-08       7-Jug-09         M1150       Undor Staip Piping       5       2-Jug-08</td><td>A114       Prink Paint upper       10       25-Jun 00       09-Jul 20         A113       Prink &amp; Font lower       10       10-Jul 20       20-Jul 20         A114       Descendent Millorit upper       10       10-Jul 20       20-Jul 20         A114       Descendent Millorit upper       10       2-Jul 20       03-Jul 20         A114       Descendent Millorit upper       10       2-Jul 20       03-Jul 20         A113       Descendent Millorit upper       10       4-Jul 20       03-Jul 20         A115       Descendent Millorit upper       10       4-Jul 20       03-Jul 20         A115       Descendent Millorit upper       10       4-Jul 20       03-Jul 20         A115       Descendent Millorit upper       10       4-Jul 20       2-Jul 20       2-Jul 20         A115       Descendent Millorit upper       10       2-Jul 20       2-Jul 20       2-Jul 20         A115       Subdarial Comprision       0       0-Sep-20       2-Jul 20       2-Jul 20       2-Jul 20         M1150       Under Sale Pring       10       2-Jul 20       2-Jul 20</td></td></td<> <td>A114       Prink Paint upper       10       29-Jun 00       09-Jul 20         A113       Prink Paint upper       10       10-Jul 20       20-Jul 20         A114       Caseowick Milenok tupper       10       10-Jul 20       20-Jul 20         A114       Caseowick Milenok tupper       10       22-Jul 20       20-Jul 20         A111       Descond Milenok tupper       10       22-Jul 20       05-Aug 20         A113       Descond Milenok tupper       10       24-Jul 20       05-Aug 20         A113       Desconspherit leaver       10       04-Aug 20       17-Aug 20         A115       Desconspherit leaver       10       10-Aug 20       24-Aug 20         A115       Desconspherit leaver       10       25-Aug 20       17-Aug 20         A115       Desconspherit leaver       10       25-Aug 20       17-Aug 20         A115       Desconspherit leaver       10       25-Aug 20       17-Aug 20         A116       Desconspherit leaver       10       25-Aug 20       17-Aug 20         A115       Desconspherit leaver       10       25-Aug 20       17-Aug 20         M116       Desconspherit leaver       10       25-Aug 20       25-Aug 20         M116<td>A114       Prink Pant uppor       10       82-Jun 00       00-Jul 00         A113       Prink Pant Uppor       10       10-Jul 00       23-Jul 00         A114       Prink Pant Value       10       10-Jul 00       23-Jul 00         A114       Description       10       10-Jul 00       03-Jul 00         A115       Description       10       10-Jul 00       03-Jul 00         A114       Notat Accessphat User       10       10-Jul 00       22-Jul 00         A115       Description       10       10-Jul 00       22-Jul 00       22-Jul 00         A114       Prink Pain       Pain Pain       Pain Pain       Pain Pain       Pain Pain         A116       Description       0       05-Jul 00       07-Jul 00       07-Jul 00       07-Jul 00         A115       Description       10       0-Segoo       0-Support       0-Support       0-Support         A116       Description       10       0-Segoo       0-Suppo</td></td> | A 114       Finish Paint upper       10       26-Jun-09       23-Jul-09         A 114       Prime & Point tower       10       10-Jul-09       23-Jul-09         A 114       Casework Milwork upper       10       21-Jul-09 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### Shaare Tefila Synagogue:

Committed to the Past, Present and Future

Steve J. Horna Construction Management

Olney, Montgomery County, Maryland Location

Shaare Tefila Congregation Owner

Forrester Construction Company General Contractor

WMCRP, Inc. Architect







Presentation Outline







Monday, April 14th, 2008 Presentation Date

#### BUILDING SYSTEMS

#### Architecture:

 Split –faced and ground-face concrete masonry, ceramic tile, cement board cladding, expanses of aluminum curtain wall glazing

# y, East Elevation

#### Structural:

- Structural Steel and structural masonry
- Composite slab deck 4-1/2" thick steel and C-I-P concrete
- Glue-laminated wood beams and steel framing

#### Mechanical:

- Ground Source Heat Pump
- Redundant Cooling Tower and Boiler
- Enthalpy Wheel Air-to-air heat exchanger





Presentation Outline

### COMMITMENT to PAST, PRESENT & FUTURE: Spanish-English Language Barrier in Construction

#### Problem:

- Lack of Safety training in a Bilingual workforce
- Lack of training/resources for CM professionals, and students
- Industry indifference to growing Hispanic workforce

### Design Goals:

- Identify Language barrier as critical issue facing: labor workforce, construction professionals, and construction students
- -Gauge Spanish Language competency among construction professionals, construction students
- Determine the adequacy of current company methods and resources regarding Spanish language
- Recommend program/training plan to change industry standard





Presentation Outline

#### COMMITMENT to PAST, PRESENT & FUTURE: Spanish-English Language Barrier in Construction

#### Industry Need:

- "In 2010 ,Hispanics will be 47% of workforce in construction" 1
- Injury and Fatalities due to communication and culture
  - Hispanic fatality rate 5.2/100,0002
  - 12% of injuries among Hispanics is on first day3
  - Little or no safety training -Safety questions unasked/unanswered
- English-Only Policy: Not the answer
  - Foreman's English not guaranteed - Liability with discriminatory laws



<sup>1</sup> All Business http://www.allbusiness.com/labor-employment/work/place-health-safety/6240182-1.html <sup>2</sup> Bureau of Labor Statistics http://www.bls.gov//pub/cfoichatbook/pdl/appendix2.pdf <sup>3</sup> Bureau of Labor Statistics http://www.bls.gov/il/cabsum.htm

Presentation Outline

# **Construction Professionals**



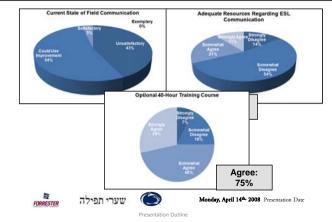
Surveyed Cities	# Surveyed	
Washington DC	10	
Maryland	6	
Virginia	5	
Tennessee	2	
Florida	2	
Ohio	1	
North Carolina	1	
Missori	1	
Hawaii	1	
Total	28	



#### Shaare Tefila Synagogue Commitment to the Past, Present, and Future



Steve J. Horna Construction Management



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## COMMITMENT to PAST, PRESENT & FUTURE: Spanish-English Language Barrier in Construction

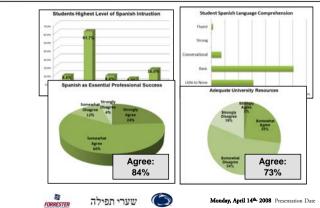
## **Construction Students**



#### Shaare Tefila Synagogue Commitment to the Past. Present, and Future



Steve J. Horna Construction Management



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"Upon relocating to D.C. this summer, I believe I will need a knowledge of the **Spanish Language**" Anonymous 9<sup>th</sup> Vaar (M. Penn State University

"If they live in the U.S. they should speak English."

-Anonymous CM Student , Arizona State University

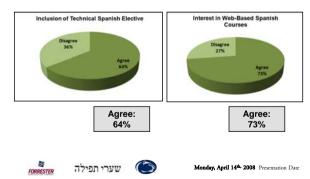
"It's beneficial to know Spanish, but it should not be in a curriculum."

-Anonymous CM Student, Arizona State University

"I think in class would be better but anything that would help learn the language would be great"

- Anonymous 4th Year CM, Penn State University





#### Recommendations:

Manage the present conditions, and invest into the future

#### **Construction Professionals:**

- 40 hour safety training, focusing on communication with bilingual workforce.
- Comparable to fall protection, scaffolding, TO/LO
- Voluntary basis, with rewards to exemplary industry leaders

#### Recommendations:

Manage the present conditions, and invest into the future...

#### **Construction Students:**

- College and Universities must offer elective courses in technical Spanish

- Implement web-based courses as alternative (e.g. Interlingo Spanish: Professional Program)

- PACE industry leaders, develop Spanish safety for Internships Quality Control and Toolbox talks run by students

## COMMITMENT to PAST, PRESENT & FUTURE: Acoustical Analysis of Worship Space

## Problem:

- Typical Acoustical fabric- wrapped wall panels
- No music sound system
- Seating flat, not steeped

## **Design Criteria**

- Select Reverberant and Absorptive wall panel alternative
- Intelligible Speech from podium and congregation
- Target reverb time: 1.7 2.3 seconds



## COMMITMENT to PAST, PRESENT & FUTURE: Acoustical Analysis of Worship Space

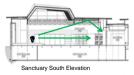
## Worship Space Acoustics

#### Sanctuary Dimensions: 67' x 77' x21'

Area:	5,159 SF
Volume:	108,340 CF

#### Volume

- Speech 180 to 300 ft<sup>3</sup> per person
- Music
- 200 to 400 ft<sup>3</sup> per person





#### agement

## COMMITMENT to PAST, PRESENT & FUTURE: Acoustical Analysis of Worship Space

#### **Recommendation:**

BAD RPG - Binary Amplitude Diffsorber

- For combination of sound dispersion and absorption

Reverb Time: T= 0.5 V/a = 1.83 sec @ 500 Hertz



#### Problem:

- Relies on Redundant Heating/Cooling system
- 25 Additional Geothermal wells, unused for future expansion
- Unknown payback period

# **Design Goals**

- Research and become familiar with Ground Source Heat Pump
- Determine initial cost associated with installation for 25 additional wells
- Determine cost and payback period for 55 geothermal well system.

#### Problem:

- Relies on Redundant Heating/Cooling system
- 25 Additional Geothermal wells, unused for future expansion
- Unknown payback period

# **Design Goals**

- Research and become familiar with Ground Source Heat Pump
- Determine initial cost associated with installation for 25 additional wells
- Determine cost and payback period for 55 geothermal well system.

#### Initial Cost:

Assuming \$17/ vertical foot construction cost<sup>6</sup>, considering installation, drilling, testing, trenching and backfill, pumps and controls.

\$17/ft \* 542 ft \* 30 geo wells = \$230,520

\$17/ft \* 542 ft \* 55 geo wells = \$422,620

Additional 25 Geothermal wells, must pay back \$192,100 for initial cost

<sup>6</sup> Based off of Geoexchange Forum advice from GSHP installer/designer based in Ohio

#### **Energy Consumption and Operating Costs Comparison**

Annual heating and cooling demands determined from TRACE 700 energy estimate software

#### Assumptions:

-Model using water source heat pump -Simplify upper and lower room configuration, four large rooms/ level -Assume rates and conditions for Baltimore(54 minutes away from Olney) -Electricity rates estimated at \$0.06/kWh.

#### Study Difficulty

Model design with 45% larger capacity, geothermal wells

- Industry mentors (Construction and Mechanical) unresponsive
- AE faculty partially helpful, scheduling conflicts
- AE mechanical students partially helpful
- -Geoexchange forum Geothermal Heat Pump Consortium
- McQuay International GSHP manufacturer
- Loopgroup GSHP consulting engineers

**Energy Consumption and Operating Costs** 

Case study: Lapwai Middle-Highschool, ID - Open Loop GSHP

Building Load comparison:

GSHP Consumption Cost comparison						
Project	Heating	Cooling	Avg Ground Water temp			
Shaare Tefila Synagogue	158 tons	1700MBH	56			
Lapwei Middleschool	140 tons	1140MBH	58			

Typical cost savings Estimate: \$17,880 annually

#### **Recommendations:**

Typical cost savings Estimate: Cost difference for 25 additional wells: Total initial cost current system: Total initial cost alternative system: Assuming Energy cost is 45% more **\$17,880 annually \$192,100** \$230,520 \$422,620

Geothermal System	Total Canital Cast	Annual Costs		Periodic Costs	Simple Payback (yrs)
	Total Capitol Cost	Energy Maint	Energy Maint	Periodic Costs	Simple Payback (yrs)
30 geo wells	\$230,520	\$3,639	\$4,721	\$25,000 , Year 20	12.89
55 geo wells	\$422,620	\$8,086	\$4,721	\$25,000 , Year 20	23.63

#### **Recommendations:**

GSHP wi/ 30 geo wells simple payback period for Is **12.89 years** GSHP wi/ 55 geo wells simple payback period for Is **23.63 years** 

Because of the relatively high initial cost, recommend staying with 30 geothermal wells from the initial design.

### COMMITMENT to PAST, PRESENT & FUTURE: Summary and Conclusions

#### Spanish English Language Barrier

-Recommend 40-hour training for Professionals and workforce -University backed technical Spanish courses -Project schedule accelerated 2 weeks

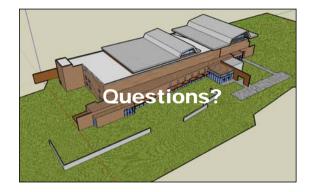
#### **Acoustical Analysis**

-RPG acoustical panels for sanctuary -1.83 reverb time

#### Geothermal System Life-cycle

-Continue with 30 geothermal wells with payback of 12.6 years -Annual savings of \$17,880





# Penn State CM Curriculum B.A.E./ M.A.E.

- Inconclusive
- Inconsistent with question on "professional development"
- AE curriculum too packed as is

# Training Implementation: Lost Time Analysis

40 hour trained session

Assuming average peak project man hours: 50 (mixed bi-lingual) workers , 13 month schedule

Total MH = 50\*160(hrs/mo)\* 13 mo = 104,000 mh total project

Recorded rate of loss time (after training) =  $0.42/200,000 \text{ mh}^4$ National Average =  $3.68/200,000 \text{ mh}^5$ 

Project Lost time /wi training = 0.21 hr/man\*50 = 10.5hrs ~ 1.3 days

Project Lost time average = 1.91 hr/man\*50 = 95.7 hrs ~ 2.3 weeks

<sup>4</sup> Lost time rate after Spanish communication training based on OSHA success story: Dallas Ft. Worth Int'l Airport (http://www.osha.gov/dcsp/success\_stories/hispanic/dallas\_airport.html)

<sup>5</sup> National lost time rate based on state and national average from OSHA . (http://www.osha.gov/dcsp/success\_stories/hispanic/dallas\_airport.html)